

HIV/AIDS

SSO4

ANNUAL WORKPLAN

FY04

OCTOBER 1, 2003–JUNE 30, 2004

Strategic Support Objective 4:

*Increased use of improved, effective, and
sustainable responses to reduce HIV
transmission and to mitigate the impact of the
HIV/AIDS pandemic*

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POLICY PROJECT

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Submitted to:

**Office of HIV/AIDS
Bureau for Global Health
U.S. Agency for International Development**

Contents

I.	Introduction.....	1
II.	Overview.....	3
III.	Summary Matrix of FY Activities.....	8
IV.	FY Activities in Detail.....	35
V.	Program Management	128
	Figure 1. Project Management Structure	129
	U.S.-based POLICY Staff Working in HIV/AIDS	130
	Overseas POLICY Staff Working in HIV/AIDS	131

I. Introduction

POLICY II began on July 7, 2000 and continues until March 31, 2006. The Futures Group International implements the project in collaboration with Research Triangle Institute (RTI) and The Centre for Development and Population Activities (CEDPA). This report covers POLICY's HIV/AIDS activities during the period from October 1, 2003 to June 30, 2004.

The POLICY Project endeavors to improve policies affecting family planning/reproductive health (FP/RH), HIV/AIDS, and maternal health programs and services in developing countries. Multisectoral collaboration, community empowerment, respect for human rights and gender equality, and support for vulnerable populations, including orphans and other children affected by HIV/AIDS, characterize POLICY's approach to policy and program development. In working to promote and sustain access to high-quality FP/RH, HIV/AIDS, and maternal health services, the project addresses the full range of policies, including:

- National policies as expressed in laws and official statements and documents;
- Operational policies that govern the provision of services;
- Policies that impact gender, youth, and human rights; and
- Policies and plans in related sectors, such as education, labor, and the environment.

To achieve its main objective, the project strives to

- Broaden and strengthen political and popular support to ensure commitment to—and build an enabling environment for—effective HIV/AIDS policies and programs;
- Improve planning and financing mechanisms to provide the resources and operational arrangements needed to implement policies and programs, and also to prevent the inefficient use of the new resources;
- Provide and disseminate accurate, up-to-date, and relevant information that serves as the foundation for sound policy decision making; and
- Enhance in-country and regional capacity to participate in policymaking processes and thereby contribute to the long-term sustainability of policies and programs.

The POLICY Project's HIV/AIDS portfolio has grown considerably in recent years. The project receives funding from USAID's Office of Population and Reproductive Health (OPRH), Office of HIV/AIDS (OHA), regional bureaus (including Africa and Asia and the Near East), and individual country missions to achieve the following SSO4 Intermediate Results (IRs):

- 4.3 Improved knowledge about and capacity to address the key policy, cultural, financial, and other contextual constraints to preventing and mitigating the impacts of HIV/AIDS;
- 4.4 Strengthened and expanded private sector organizations in delivering HIV/AIDS information and services; and
- 4.5 Improved availability of, and capacity to generate and use, data to monitor and evaluate HIV/AIDS/STI prevalence, trends, and program impacts.

Since July 2000, POLICY has received \$9,230,000 in core support from the Office of HIV/AIDS, including \$4,100,000 in FY03 funds. In general, core HIV/AIDS funds are used to

- Advance and update our technical knowledge around global HIV/AIDS trends within a multisectoral framework;
- Demonstrate or test new and innovative approaches toward tackling issues of global HIV/AIDS policy constraint; and
- Shed light on critical HIV/AIDS policy issues that otherwise would not be funded by a Mission.

In addition to core funds, the Africa Bureau has committed \$4,105,000 to POLICY, including \$3,465,000 in support for the Southern Africa Regional HIV/AIDS Program (RHAP). POLICY has also received \$2,967,000 from the ANE Bureau in support of HIV/AIDS activities in that region.

Since the inception of POLICY II, the project's HIV/AIDS portfolio has grown dramatically. The project has received strong support from the OPRH for its expanded HIV/AIDS role and, in collaboration with other cooperating agencies (CAs), continues to support the goals of OHA and the Africa and ANE Bureaus. With its field support funds, POLICY is working in 22 countries and with two regional organizations in western (WARP) and southern Africa (REDSO/ESA). To accommodate the increased flow of funds from both OHA and the various bureaus, POLICY's multisectoral HIV/AIDS strategy capitalizes on our existing policy work with various national governments and, at the same time, increases the involvement of key civil society organizations—an essential element of a comprehensive policy response.

II. Overview to POLICY's Approach to HIV/AIDS

The POLICY Project embraces a multisectoral approach to HIV/AIDS. The challenge of HIV/AIDS cannot be addressed effectively if it is treated narrowly as a public health or medical issue alone. HIV/AIDS is interconnected with and exacerbated by a host of factors (e.g., human rights, poverty, gender), and it has the ability to affect all sectors of society. Meaningful strategies to prevent the spread of HIV, care for people living with HIV/AIDS (PLWHA), and mitigate the impacts of the epidemic require the mobilization and coordination of efforts and resources across sectors.

The POLICY Project collaborates with a range of in-country partners to strengthen support for and enhance the *synergy* of broad-based, multisectoral HIV/AIDS policies and programs. Enhancing personal and institutional capacity to respond to the ever-increasing demands of the epidemic stimulates improved policy, program, and operational responses, which also encourages increased funding at global, national, and local levels.

POLICY's HIV/AIDS Partners

A key component of POLICY's approach to improving HIV/AIDS programs and services is to build in-country capacity to participate in and contribute to policymaking processes. To do this, POLICY collaborates with a variety of government and civil society counterparts.

- **Government Departments and Agencies.** The POLICY Project's government partners include national AIDS councils, national AIDS control programs, and relevant departments at the national and local levels (e.g., health, education, labor, welfare, finance, uniformed services, women, social services, and transportation). POLICY works with these government entities to develop guidelines, strategic plans, operational policies, and financing mechanisms to address HIV/AIDS. POLICY also assists individual parliamentarians and coalitions of lawmakers in making HIV/AIDS a national priority and strengthening commitment to address the epidemic. In addition, POLICY facilitates law and policy reviews to encourage compliance with international human rights standards. The project's computer simulations enhance policymakers' understanding of the impacts of HIV/AIDS and the costs and benefits of different policy and program strategies.
- **PLWHA Associations.** POLICY's work with PLWHA associations and networks builds on international standards and guidelines, including the Greater Involvement of People Living with or Affected by HIV/AIDS (GIPA) Principle and the United Nations General Assembly Special Session (UNGASS) Declaration of Commitment on HIV/AIDS. Until PLWHA are meaningfully involved in policymaking, program design, and community mobilization, prospects for addressing the HIV/AIDS epidemic will be diminished. The POLICY Project encourages the active policy engagement of PLWHA by building the capacity of national, regional, and international associations of PLWHA. POLICY is also active in developing strategies to help PLWHA confront stigma and discrimination; strengthen the ability of PLWHA networks to exercise and advocate for human rights protections; and facilitate regional and international collaboration.
- **Faith-based Organizations.** Faith-based organizations (FBOs) in developing countries not only provide spiritual guidance for their followers, they are also often the primary providers of a variety of local health and social services. Situated within communities and building on relationships of trust and respect, FBOs also have the ability to influence the attitudes and behaviors of their fellow community members. POLICY provides technical assistance to FBOs with the aim of strengthening their capacity to

provide care and support services for PLWHA, as well as reduce the stigma and silence surrounding HIV/AIDS.

- ***World of Work.*** The POLICY Project collaborates with organizations in the world of work, such as trade unions and business associations, to develop appropriate workplace HIV/AIDS policies and programs. These policies and programs should eliminate discrimination against PLWHA, safeguard employee benefits (e.g., health insurance and leave), and serve as a conduit for awareness-raising and prevention efforts. POLICY also works with civil society groups to raise awareness of the rights of PLWHA in the employment sector, and has contributed to the development of postgraduate programs that focus on training students how to deal with HIV/AIDS and employment issues. In addition, POLICY uses computer models, such as the AIDS Impact Model (AIM) and the GOALS Resource Allocation Model, to project the demographic characteristics and effects of the epidemic, as well as the economic consequences of HIV/AIDS and the relative costs and benefits of different strategies to combat the disease.
- ***Development Nongovernmental Organizations (NGOs)*** HIV/AIDS has the potential to reverse—and hinder the future achievement of—hard won economic and human development gains in many countries. The epidemic can diminish workforces, limit educational opportunities, marginalize vulnerable groups, exacerbate poverty levels, usurp resources, and bring about other consequences that negatively impact a nation’s development. The POLICY Project seeks to mainstream HIV/AIDS issues into the activities of NGOs operating in the development sector, including professional associations, women’s and youth groups, and environmental organizations. POLICY provides technical and logistical assistance to NGOs to improve understanding of the links between HIV/AIDS and development, as well as enhance advocacy, strategic planning, financing, and monitoring and evaluation capabilities with regard to HIV/AIDS.

Operationalizing POLICY’s HIV/AIDS Work

The POLICY Project engages in a range of activities to facilitate the development of policies that effectively address HIV/AIDS and mitigate the impacts of the epidemic. These activities are described below.

- ***Advocacy and Awareness Raising.*** POLICY’s advocacy efforts are designed to build political and popular support for multisectoral HIV/AIDS policies and programs. POLICY conducts training workshops with a wide range of stakeholders to enhance their ability to design, implement, and evaluate advocacy campaigns to increase support for specific HIV/AIDS issues. In doing so, the project involves actors not traditionally included in policy processes, such as civil society groups, NGOs, FBOs, PLWHA networks, women’s groups, health care providers, professional associations, research institutions, individual policy champions, and others. Awareness-raising efforts also seek to inform groups, particularly PLWHA and other vulnerable groups, about their human and legal rights.
- ***Strategic Planning, Resource Allocation, and Policy Formulation.*** POLICY works with government programs and civil society and private sector organizations to conduct strategic planning exercises that include broad participation and result in realistic action plans to achieve specific goals. A primary objective is to ensure that financing mechanisms and operational policies are in place to carry out the strategic plans and national policies. To further enhance understanding of the economic impact of HIV/AIDS, POLICY staff are also active in maintaining and participating in the International AIDS-Economics Network (IAEN), whose collaborators include the World Bank and USAID. This network of economists and interested professionals meets regularly, both in-person and electronically, to review and discuss the latest information on the economic impacts of the epidemic and program financing.

- ***Information for Decision Making.*** The POLICY Project is active in developing insightful policy analysis tools and informational products that are accessible to a variety of audiences. To begin with, POLICY has developed a composite index for measuring the degree to which the in-country policy environment is supportive of policies and programs. In addition, in conjunction with USAID, UNAIDS, and others, POLICY developed the *AIDS Program Effort Index*, which measures the level of effort in country responses to the epidemic. The project also provides training in the use of computer models, such as AIM, GOALS, and EPP (Epidemic Projection Package). These computer models project the social and economic consequences of HIV/AIDS, estimate current and future national HIV prevalence rates, calculate the costs and benefits of different strategies, and more. POLICY also supports research intended to improve our understanding of the processes that lead to successful policies and maintains a comprehensive database of HIV/AIDS policy statements that can be searched via the Internet.
- ***Capacity Building and Training.*** At each step of the policy process—advocacy, resource allocation, research and monitoring, policy reform, and so on—the POLICY Project seeks to build the capacity of its in-country partners. POLICY provides training and technical assistance on a variety of issues and activities, including developing campaigns, using computer models, conducting strategic planning exercises, and forming networks and partnerships around HIV/AIDS issues. Capacity building fosters the development of in-country policy champions and ensures the sustainability of efforts to develop lasting, meaningful approaches to address HIV/AIDS.

POLICY's Crosscutting HIV/AIDS Issues

POLICY has identified three crosscutting issues that must be integrated into aspects of the project's work, whether it be strengthening popular support, formulating policies, generating information, or building capacity.

- ***Human Rights.*** Reducing stigma and discrimination and promoting human rights are priorities for the POLICY Project. POLICY views human rights not just as one important aspect of HIV/AIDS policies and programs; rather, they are the very foundation on which effective strategies to address the epidemic must be built. POLICY's activities in this arena are designed to improve understanding of the human rights issues related to HIV/AIDS and provide strategies to address these issues. This involves legal reviews and recommendations for policy and legislative reform; the development of indicators to measure human rights abuses and evaluate programs on the basis of human rights criteria; advocacy and awareness raising to reduce stigma associated with HIV/AIDS; and capacity building to help PLWHA confront stigma and discrimination.
- ***Gender.*** Men and women experience HIV/AIDS differently depending on gender. "Gender" refers to the characteristics, roles, and identities that societies assign to groups of people based on their sex and sexuality. Men and women's ability to benefit from prevention, care, support, and mitigation policies and programs differs according to the particular context's gender relations. POLICY promotes gender-sensitive approaches and works to enhance understanding of the interrelationships between gender and HIV/AIDS (e.g., gender-based violence or the special needs of males-who-have-sex-with-males (MSM)). POLICY staff are also active in the Interagency Gender Working Group (IGWG) and its Task Force on Gender and HIV/AIDS.
- ***Youth, Orphans, and Other Vulnerable Children.*** Youth have special needs when it comes to HIV/AIDS policies and programs, including access to youth-friendly services and protection from harmful practices, but they also require programs that enhance life choices and opportunities (e.g., education, employment). In addition, the epidemic has given rise to the phenomenon of AIDS orphans

and other vulnerable children (OVC), who are affected both physically and emotionally. The POLICY Project works with governments and civil society partners to review and develop policies that address youth and OVC issues. The project also conducts and disseminates research on the demographic impacts of HIV/AIDS and facilitates advocacy for youth and OVC issues.

In these ways, the POLICY Project encourages a multisectoral approach that encompasses target issues and populations that are critical to the success of HIV/AIDS policies and programs.

These activities and services support the creation of high quality HIV/AIDS policies, plans, and programs. The following list summarizes the HIV/AIDS core-funded activities envisioned for FY03, linked to the Office of HIV/AIDS IRs:

IR4.3. Improved knowledge about and capacity to address the key policy, cultural, financial, and other contextual constraints to preventing and mitigating the impacts of HIV/AIDS

- Continue implementation of core packages in Nepal to understand and address the needs of IDUs, including reduction of HIV/AIDS stigma and discrimination, and in Swaziland on Sexual and Reproductive Rights of HIV Positive Woman.
- Disseminate and apply lessons learned, findings, and best practices from the South Africa and Mexico core packages.
- Increase information on economic impacts of AIDS and the cost-effectiveness of various interventions.
- Assess the status of OVC, particularly child-headed households, to understand the scope, extent, and nature of their problems and devise appropriate interventions to address their needs.
- Organize the Asia Pacific Leadership Forum, a colloquium designed to build momentum for a strong national and regional strategic response to HIV/AIDS.
- Conduct research on “abstinence, be faithful, and use condoms” (ABC) to improve the knowledge about and capacity to address the key and soci-cultural issues related to ABC.
- Develop and implement a health and human rights course to provide USAID PHN and D&G Mission staff with the skills to integrate health and human rights in the design, implementation, and evaluation of HIV/AIDS programs.
- Conduct a demonstration project linking legal and policy assessment and reform, paired with grassroots advocacy and education related to women’s inheritance rights, in Kenya.
- Develop an index of HIV/AIDS stigma indicators to evaluate interventions to reduce stigma and discrimination.

IR4.4. Strengthened and expanded private sector organizations in delivering HIV/AIDS information and services

- Strengthen multisectoral local capacity in policy analysis and formulation, strategic planning, economic analysis, resource allocation, NGO involvement and community participation, human rights, stigma and discrimination, and advocacy.
- Develop tools and strengthen local capacity among NGOs focusing on MSM to implement advocacy campaigns for effective HIV/AIDS prevention.
- Continue the support of the Global Network of People Living with AIDS to increase involvement of PLWHA in strategic planning, policy formulation, and advocacy around issues stigma and discrimination, GIPA, and access to treatments.
- Support the involvement of development NGOs in AIDS activities in USAID non-presence countries (Botswana, Lesotho, and Swaziland).

IR4.5. Improved ability of, and capacity to generate and use, data to monitor and evaluate HIV/AIDS/STI prevalence, trends, and program impacts

- Collaborate with UNAIDS in the development of improved techniques to estimate and project the HIV/AIDS epidemic.
- Disseminate results of the AIDS Program Effort Index (API) conducted in 54 countries.
- Program the GOALS Model into SPECTRUM, provide training, and apply model in select countries, and use GOALS data in policy dialogue and planning.
- Conduct a global survey to measure essential HIV/AIDS services and compare the results to 2001 findings to measure changes in coverage over time.

Regional initiatives and country-specific activities, funded through field-support allocations, are presented and described in Sections III and IV, together with core-funded work.

III. Summary Matrix of FY Activities

Table 1. Summary HIV/AIDS Activity Matrix						
FY04 Activity Number	Activity Scope	Activity Name Dates	Expected Results	Major Milestones in FY04	Budget Total (USD)	Partners
01	Global	Advocacy Manual <i>Start Date:</i> 1/02 <i>End Date:</i> 06/04	Dissemination and use of the Advocacy Manual: Case Studies for HIV/AIDS	Audience feedback compiled, reviewed, and analyzed Report of audience feedback written Stories selected Draft advocacy guide produced Advocacy guide disseminated	USAID Budget: \$190,000 FY Budget: \$100,000	TBD
02	Global	CORE Initiative <i>Start Date:</i> 07/01 <i>End Date:</i> 6/04	Increased involvement of faith and community-based organizations in HIV/AIDS policy dialogue Adoption and implementation of new strategies within faith and community organizations to prevent HIV/AIDS, and care and support for those infected and affected	Few remaining small grants completed	USAID Budget: \$1,700,000 FY Budget: \$0	Anglican Church of the Province of South Africa, Yale Divinity School, PACA, OAIC, World Relief
03	Global	GNP+ Conference <i>Start Date:</i> 10/03 <i>End Date:</i> 06/04	Increased PLWHA knowledge of and understanding of current key policy/advocacy issues Increased PLWHA knowledge of POLICY's approach.	Conference information to POLICY country programs and other partners disseminated PLWHA leaders from country programs identified and selected	USAID Budget: \$186,823 FY Budget:	GNP+

			methodologies, and current advocacy activities	to attend conference Abstracts submitted Workshops of accepted abstracts planned and held Report on POLICY's activities written and presented	\$125,000	
04	Global	Global Network for People Living with AIDS and GIPA <i>Start Date:</i> 07/02 <i>End Date:</i> 06/04	Involvement of PLWHA in the strategic planning and policy management processes to ensure active engagement of PLWHA at regional levels Support of a policy/advocacy staff member at GNP+ conference who will be responsible for the policy track of the Global Advocacy Agenda Issue of "internal stigma" addressed within the stigma and discrimination advocacy campaign	PLWHA attend advocacy/capacity building training sessions Increased global involvement by PLWHA in stigma and discrimination, GIPA, and access to treatment issues	USAID Budget: \$186,823 FY Budget: \$125,000	GNP+
05	Global/Regional	OVC <i>Start Date:</i> 03/01 <i>End Date:</i> 09/04	Finalized gaps paper disseminated and used for policies and planning Increased involvement of communities in mitigating child-headed household (CHH) human rights abuse, stigma and discrimination Report on CHH finalized	Draft of gaps paper approved by USAID Report on CHH completed Workshop conducted to verify content areas for tool Training for advocacy activity and manual use conducted Grants provided to community	USAID Budget: \$250,000 FY Budget: \$100,000	Country AIDS committees or councils, local NGOs

			<p>Workshop conducted to verify content areas for tool</p> <p>Training for advocacy activity and manual use conducted</p> <p>Grants provided to community groups (CBOs, caregivers, etc.)</p>	groups (CBOs, caregivers, etc.)		
06	Global	<p>International Conferences</p> <p><i>Start Date:</i> 10/03</p> <p><i>End Date:</i> 09/04</p>	<p>Increased dialogue and awareness among key stakeholders regarding the critical aspects of successful and sustainable policy responses for addressing the HIV/AIDS epidemic</p> <p>Enhanced capacity and knowledge of emerging HIV/AIDS issues among project staff</p>	<p>Pre-conference, satellite, and skills building sessions at the XV International AIDS Conference in Bangkok organized and conducted</p> <p>Staff participation in the conference sponsored and coordinated</p> <p>Project booth to disseminate tools, reports, and publications set up</p> <p>Submission of field staff abstracts for oral presentations and poster sessions coordinated</p>	<p>USAID Budget: \$288,871</p> <p>FY Budget: \$175,000</p>	
07	Global/Regional	<p>Asia Pacific Leadership Forum on HIV/AIDS and Development</p> <p><i>Start Date:</i> 10/03</p> <p><i>End Date:</i> 09/04</p>	<p>Colloquium of political, bureaucratic, and civil society leaders held</p> <p>Monitoring and evaluation framework for all APLF activities developed</p> <p>Leadership advocacy publication developed</p> <p>Leadership structures and</p>	<p>Subregional colloquium held</p> <p>Monitoring and evaluation developed</p> <p>Advocacy publication completed</p> <p>Mapping of leadership structures and networks of influence completed</p>	<p>USAID Budget: \$500,000</p> <p>FY Budget: \$500,000</p>	Asian Pacific Leadership Forum, UNAIDS SEAPICT Office

			<p>networks of influence mapped in two sub-regions</p> <p>Existing legislation reviewed and model legislation developed</p>	Legislative review and development of model legislation		
08	Global	<p>Global Fund CCM</p> <p><i>Start Date:</i> 07/03</p> <p><i>End Date:</i> 09/04</p>	<p>Guidelines and handbook for meaningful and effective involvement of PLWHA and other sub-populations in the Country Coordinating Mechanism (CCM) and the Global Fund in-country process developed</p>	<p>Assessment of current PLWHA involvement in 15 CCMs</p> <p>Facilitation of meetings between Global Fund chair and PLWHA in-country</p> <p>Handbook for PLWHA on involvement with Global Fund developed and disseminated</p> <p>Comprehensive set of guidelines/recommendations for CCM and GFATM on how to effectively engage PLWHA in process developed and disseminated to CCMs</p>	<p>USAID Budget: \$350,000</p> <p>FY Budget: \$350,000</p>	GFATM, CCMs in-country, USAID, Global Network of Positive People (GNP+), PLWHA groups/networks in-country
09	Global: South Africa	<p>S&D Follow-up South Africa</p> <p><i>Start Date:</i> 02/03</p> <p><i>End Date:</i> 06/04</p>	<p>Indicators of HIV/AIDS-related S&D produced under the Siyam'kela Project (i.e., the Core Package/South Africa project) in FY03 are field tested in two settings, namely the workplace and the faith-based community</p> <p>Model HIV/AIDS-related S&D mitigation interventions are designed and implemented</p> <p>HIV/AIDS-related stigma and discrimination indicators</p>	<p>Booklet documenting 'best practice' examples of local HIV/AIDS-related stigma and discrimination mitigation interventions</p> <p>National project reference group established</p> <p>Research protocol accepted by the project reference group and other key stakeholders</p> <p>Model HIV/AIDS-related stigma and discrimination</p>	<p>USAID Budget: \$100,000</p> <p>FY Budget: \$100,000</p>	<p>Chief Directorate: HIV/AIDS & TB, Department of Health; Department of Public Service and Administration (DPSA); National Association of People Living with HIV/AIDS (NAPWA); Inter-departmental Committee on HIV/AIDS (IDC); Faith Organization in Partnership Against HIV/AIDS (FOHAP) Initiative; Centre for the Study of AIDS, University of Pretoria</p>

			produced under the Siyam'kela Project are confirmed, refined and/or improved, and disseminated for wider use by HIV/AIDS practitioners	<p>interventions designed and implemented</p> <p>Impact of the intervention assessed</p> <p>Report produced documenting the outcomes of the study</p>		
10	Global	<p>GIPA Research Follow-up</p> <p><i>Start Date:</i> 10/02</p> <p><i>End Date:</i> 06/04</p>	Comprehensive training curricula developed for PLWHA to increase their capacity to meaningfully participate in policy dialogue and decision-making processes	<p>Partnerships with local and regional networks of PLWHA in selected countries developed</p> <p>Literature review of existing curricula</p> <p>Development of needs assessment instruments and pre- and post-test measurements</p> <p>Develop and pilot test curricula</p> <p>Modify curricula based on pilot tests</p> <p>Finalization, publication, and dissemination of curricula</p>	<p>USAID Budget: \$275,000</p> <p>FY Budget: \$200,000</p>	TBD
11	Global	<p>Stigma Index</p> <p><i>Start Date:</i> 07/03</p> <p><i>End Date:</i> 07/04</p>	Stigma index developed and disseminated	<p>Questionnaire developed</p> <p>Expert meeting held</p> <p>Survey fielded</p> <p>Index developed</p> <p>Report written and disseminated</p>	<p>USAID Budget: \$150,000</p> <p>FY Budget: \$150,000</p>	

12	Global	<p>Core Package Swaziland</p> <p><i>Start Date:</i> 07/03 <i>End Date:</i> 06/04</p>	<p>National and operational policies strengthened to support HIV-positive women's access to reproductive and sexual health (RSH) using a rights-based approach</p>	<p>Development of an assessment protocol</p> <p>Completion of training sessions to build PLWHA and health care providers' understanding of rights and interviewing skills</p> <p>Completion of assessment</p> <p>Initiation of policy advocacy and dialogue</p> <p>Adoption of strengthened policies</p>	<p>USAID Budget: \$125,000 FY Budget: \$0</p>	<p>National HIV/AIDS Emergency Response Committee (NERCHA), Swaziland Infant and Nutrition Action Network (SINAN), Ministry of Health and Social Welfare, Swaziland (MOHSW), Swaziland AIDS Support Organizations (SASO), Women's Resource Center, The AIDS Information Centre (TASC), Swaziland Positive Living Association(SWAPOL)</p>
13	Global (Nepal)	<p>Core Package: Nepal</p> <p><i>Start Date:</i> 07/03 <i>End Date:</i> 08/04</p>	<p>Strengthened leadership and advocacy skills of members of the IDU community so that they are able to participate meaningfully in the policymaking process</p> <p>Enhanced partnerships with the IDU community to improve the policy framework</p> <p>Increased understanding of how HIV/AIDS and drug use-related stigma and discrimination impact on the provision of services for drug users</p> <p>Increased awareness of how reduction of stigma and discrimination for IDUs can improve implementation of HIV/AIDS programs</p>	<p>National consultation meeting facilitated</p> <p>IDU advisory group formed and on-going facilitation</p> <p>Stigma and discrimination focus groups facilitated and documented</p> <p>Survey on IDU involvement completed</p> <p>TOT developed and implemented</p> <p>Advocacy plan completed</p> <p>Sensitization and awareness-raising sessions facilitated</p>	<p>USAID Budget: \$125,000 FY Budget: \$0</p>	<p>Ministry of Health, Ministry of Home Affairs, substance abuse/drug treatment facilities</p>

				Training replicated in districts Lessons learned and model developed to involve IDUs in the policy and program environment that can be adapted and used by other countries		
14	Global/Regional	Rapid Response and Communications <i>Start Date:</i> 07/03 <i>End Date:</i> 06/04	Rapid response to ad hoc requests from OHA and other members of the IWGs New activities developed and implemented that reflect current and future policy needs Increased communications on POLICY's HIV/AIDS activities and greater coordination of the HIV/AIDS portfolio	Emerging HIV/AIDS policy and advocacy issues addressed with project resources	USAID Budget: \$590,005 FY Budget: \$250,000	USAID
15	Global	AIDS and Economics/National HIV/AIDS Accounts <i>Start Date:</i> 07/00 <i>End Date:</i> 3/06	Countries show marked improvements in their allocations of HIV/AIDS resources Global projections of the HIV/AIDS epidemic and the costs required to mitigate this impact fed into policy dialogue and planning processes at a country-level	GOALS model programmed into Spectrum National HIV/AIDS accounts conducted in 1-2 countries in Africa Face-to-face meeting of the IAEN conducted Next "State of the Art" book published	USAID Budget: \$819,750 FY Budget: \$250,000	CRHCS (Goals in East Africa), Forum One (IAEN), UNAIDS and WHO (Global estimates of HIV infections)
16	Global/Regional	HEARD Subcontract <i>Start Date:</i> 05/02	Support provided to the University of Natal in its work regarding the economics of HIV/AIDS	Mentoring of junior staff, supervising research assistant, response to requests for information and projects, submission of project proposals and review of project outputs.	USAID Budget: \$15,000 FY Budget: \$0	University of Natal, HEARD

		<i>End Date:</i> 11/03		developing a research agenda, review of democracy and governance material, development of short course/workshop portfolio, support to IPAA project with ActionAid, support to final production of vaccines report		
17	Global	AIDS Program Effort Index <i>Start Date:</i> 07/00 <i>End Date:</i> 10/03	Amount of effort put into 10 key components of national AIDS programs by both domestic and international organizations and progress over the last two years measured	Preliminary country-specific results summarized and reviewed by UNAIDS, USAID, and national AIDS programs in each study country API final report completed	USAID Budget: \$120,000 FY Budget: \$0	UNAIDS, WHO
18	Global	UNAIDS Estimates and Projections <i>Start Date:</i> 07/00 <i>End Date:</i> 06/04	Final report that summarizes the details of a “Science” magazine article on UNAIDS estimates published in 2001 and a “Lancet” article published in 2002	Completed global estimates of current HIV/AIDS spending Completed update of “Science” article	USAID Budget: \$150,000 FY Budget: \$75,000	WHO, UNAIDS, INSP
19	Global	Global Survey to Measure Service Coverage <i>Start Date:</i> 07/03 <i>End Date:</i> 06/04	Level of coverage/availability of 11 essential HIV/AIDS services measured, focusing on access of specific vulnerable populations to key services Results compared to 2001 to measure change in coverage over time	“Coverage survey” instrument and survey methodology revised Agency “leads” designated for 81 survey countries Coverage survey implemented Local consultants selected Data collection commenced	USAID Budget: \$525,000 FY Budget: \$525,000	UNAIDS, WHO, World Bank, CDC
20	Global	UNAIDS Reference Group	Improved estimates of current expenditure on HIV/AIDS programs and mobilization of	Regular meetings held	USAID Budget: \$75,000	UNAIDS

		<i>Start Date:</i> 07/03 <i>End Date:</i> 06/04	additional funding for an expanded response		FY Budget: \$75,000	
21	Global	Core Package: South Africa <i>Start Date:</i> 05/02 <i>End Date:</i> 12/04	Indicators of HIV/AIDS-related stigma developed and documented Best practice review and documentation of interventions that mitigate the impact of HIV/AIDS HIV/AIDS stigma reduction programs designed and documented	Report on stigma and discrimination indicators completed and disseminated Stigma and discrimination programs designed and documented (as a follow-up project—See Activity # 9)	USAID Budget: \$250,000 FY Budget: \$0	Centre for the Study of AIDS, University of Pretoria; National Association of People Living with HIV/AIDS
22	Global	Core Package: Mexico <i>Start Date:</i> 12/01 <i>End Date:</i> 12/03	Barriers to PLWHA access to services identified Increased involvement of PLWHA organizations and individuals in advocacy activities designed to reduce stigma Increased positive media appearances and statements Increased media focus on both care and prevention Policies aimed at reducing stigma and discrimination among PLWHA developed Internal stigma documented and photojournal developed	Baseline data collected Completion of field work Analysis and presentation of research findings	USAID Budget: \$300,000 FY Budget: \$50,000	CENSIDA - National AIDS Program; INSP - National Institute for Public Health; Colectivo Sol; Letra S; Red Mexicana de Personas Viviendo con VIH/SIDA (PLWHA network); FRENPAVIH (PLWHA network); local consultants

23		ABC Research <i>Start Date:</i> 10/03 <i>End Date:</i> 06/04	Improved knowledge about and capacity to address the key policy and socio-cultural issues related to ABC interventions	TBD	USAID Budget: \$200,000 FY Budget: \$200,000	TBD
24	Global	Project Development-Capacity Building/Training <i>Start Date:</i> 01/03 <i>End Date:</i> 06/04		Total of one eight-hour training session implemented as component of POLICY Technical Development Week planned for first half of 2004	USAID Budget: \$40,000 FY Budget: \$0	POLICY staff (US-based and field-based)
25	Global	ASICAL <i>Start Date:</i> 07/01 <i>End Date:</i> 6/04	Development of tools and local capacity building among NGOs that target the MSM community in Latin America through advocacy campaigns that promote men's health	Integration of research material into advocacy guide Adaptation of advocacy guide for MSM/HIV Advocacy training Printing and dissemination of the advocacy guide Development of application criteria for NGO network members that submit advocacy plans and proposals for funds Award grant funds to successful ASICAL NGOs	USAID Budget: \$375,000 FY Budget: \$125,000	ASICAL NGOs, national AIDS programs in LAC region
26	Global	Human Rights Support	Increased collaboration and capacity to understand human rights and integrate them further	Contribution of ideas and TA to USAID's IWG stigma and discrimination working group	USAID Budget: \$355,000	UNAIDS, ABA

		<i>Start Date:</i> 09/02 <i>End Date:</i> 06/04	into POLICY, CA, and host-country activities and reporting	Co-chair USAID IWG working group on human rights Production of documents on law, human rights, and other subjects Technical assistance at the country and global levels on law and human rights	FY Budget: \$150,000	
27	Global	FXB+ <i>Start Date:</i> 09/03 <i>End Date:</i> 06/04	Health and Human Rights course developed and implemented to provide USAID PHN and D&G Mission staff with skills to integrate health and human rights	Three-day “Health and Human Rights” course for USAID PHN and D&G mission staff in Africa Human rights capacity-building activity in concert with the above course	USAID Budget: \$300,000 FY Budget: \$300,000	USAID, FXB Center at Harvard University
28	Global	Women’s Inheritance Rights: Kenya <i>Start Date:</i> 10/03 <i>End Date:</i> 10/04	National level laws or policy change enacted to protect and promote women’s inheritance rights as a key component of Kenya’s HIV response Increased political and popular support for laws and policy change Advocacy tools developed and used to promote women’s inheritance rights Strengthened capacity to advocate for women’s inheritance rights	Policy analysis conducted of needed reform at legal, structural, and cultural level Participatory planning meeting Advocacy tools and training module designed Training and advocacy activities implemented	USAID Budget: \$150,000 FY Budget: \$150,000	National HIV/AIDS programs, civil society organizations, AIDS service organizations

29	Global	Core Package TBD <i>Start Date:</i> <i>End Date:</i>	Activity is still being designed; more information will be available once the design is completed	TBD	USAID Budget: \$150,000 FY Budget: \$150,000	TBD
30	Regional/Southern Africa	Southern Africa Regional HIV/AIDS Program (RHAP) <i>Start Date:</i> 9/00 <i>End Date:</i> 06/04	Strengthened political and popular support Improved planning Relevant and up-to-date data used to inform policy decisions Enhanced local capacity	Draft operational plan for National HIV/AIDS Strategic Plan submitted in Swaziland Active participation of the media, the faith-based sector, and traditional/religious leaders in addressing HIV/AIDS issues in the communities they serve Resources leveraged in collaboration with other donors/CAs Disbursement of small grants to expand on existing advocacy efforts	USAID Budget: \$3,465,000 FY Budget: \$900,000	National Emergency Response Committee on HIV/AIDS in Swaziland (NERCHA), Lesotho HIV/AIDS Program Coordinating Authority (LAPCA), Ministry of Health and Social Welfare (MOHSW)-Swaziland, Ministry of Education-Lesotho, University of Botswana, Lesotho Red Cross Association, Lesotho Scouts Association, Botswana Family Welfare Association (BOFWA), Save the Children-Swaziland
31	Regional/Africa	OVC - Africa Bureau <i>Start Date:</i> 03/01 <i>End Date:</i> 06/04	Improved legislation and policies for OVC in selected countries	Steering Committees established Studies implemented Results disseminated	USAID Budget: \$50,000 FY Budget: \$0	NACP, Children's welfare agencies, NGOs/PVOs
32	Regional/Africa	Mobile Task Team on Health <i>Start Date:</i> 05/02	Demonstrated ability of a professional African Health Task Team to assist two Ministries of Health to develop a schedule of implementation to respond to the challenges of the	Final report completed	USAID Budget: \$150,000 FY Budget: \$0	University of Natal/HEARD

		<i>End Date:</i> 06/04	HIV/AIDS epidemic on the country's health system, and allow for an expanded response to the HIV/AIDS epidemic			
33	Regional/ANE	Regional AIM Modeling <i>Start Date:</i> 07/01 <i>End Date:</i> 6/04	Enhanced support for effective HIV/AIDS programs	AIM booklet completed and disseminated	USAID Budget: \$70,000 FY Budget: \$0	USAID, international and local NGOs, government ministries
34	Regional/ANE	Building Civil Society <i>Start Date:</i> 04/02 <i>End Date:</i> 01/04	Strengthened multisectoral collaboration in advocacy, finance, and planning Activities related to resource allocation for HIV/AIDS in two countries (Nepal and Viet Nam) undertaken	Sub-contracts to improve multisectoral, evidence-based advocacy for resource allocation completed Briefing booklet on "Making the Connection: The Case for Civil Society Participation in HIV/AIDS Resource Allocation" completed	USAID Budget: \$235,000 FY Budget: \$0	National HIV/AIDS programs, civil society organizations, AIDS service organizations
35	Regional/ANE	Political Commitment: Regional ANE <i>Start Date:</i> 10/01 <i>End Date:</i> 06/04	Regional findings on levels of political commitment disseminated and advocacy and awareness-raising activities implemented Indicators to measure political commitment in low prevalence countries in ANE region identified	Individual country reports and regional report disseminated Meetings and other advocacy activities held with multisectoral stakeholders	USAID Budget: \$150,000 FY Budget: \$0	TBD
36	Regional/ANE	Regional Faith Based <i>Start Date:</i> 05/02	Increased mobilization of Muslim leaders to address HIV-related stigma and discrimination and respond to needs for HIV prevention and care services within their	Satellite meeting at the International AIDS Conference, Bangkok 2004 on the role of Islamic communities in responding to HIV	USAID Budget: \$68,000 FY Budget: \$0	USAID, Islamic organizations, PLWHA organizations

		<i>End Date:</i> 08/04	spheres of influence Muslim leaders globally adopt a unified strategy to advocate for HIV prevention and care services			
37	Regional/ANE	Women and HIV <i>Start Date:</i> 11/03 <i>End Date:</i> 06/04	Activity still under design; details to follow after the ANE Strategic planning meeting in mid-November		USAID Budget: \$85,000 FY Budget: \$0	TBD
38	Regional/ANE	Rapid Response ANE <i>Start Date:</i> 11/02 <i>End Date:</i> 06/04	HIV/AIDS capacity strengthened New activities developed and implemented that reflect current and future policy needs Increased communications to and for OHA on POLICY's ANE HIV/AIDS activities Improved management and coordination of the ANE HIV/AIDS portfolio	Emerging HIV/AIDS policy issues (TBD) addressed with project resources Responses to ad hoc requests from OHA	USAID Budget: \$372,250 FY Budget: \$231,250	TBD
39	Regional/ANE	APN+ <i>Start Date:</i> 07/02 <i>End Date:</i> 06/04	Training of APN+ staff and steering committee completed Capacity of APN+ as a PLWHA advocacy network developed PLWHA participate in the policy process APN+ position paper on stigma	Full-time coordinator and other staff for APN+ appointed Vision and statement of purpose for APN+ developed Governance statement for APN+ developed Training of secretariat staff and	USAID Budget: \$263,750 FY Budget: \$63,750	APN+

			and discrimination developed	steering committee completed Advocacy toolkit on stigma and discrimination developed		
40	Regional/ANE	<p>Policy Assessment: China</p> <p><i>Start Date:</i> 07/02</p> <p><i>End Date:</i> 06/04</p>	<p>Development of USAID's China Program Framework (POLICY participates as a member of the design team)</p> <p>Development of and adoption of POLICY's workplan for Yunnan and Guangxi Provinces, China – based on the framework above</p>	POLICY China strategy and workplan developed and implemented	<p>USAID Budget: \$500,000</p> <p>FY Budget: \$375,000</p>	<p>Ministry of Health (CDC) at national, provincial, and prefecture levels</p> <p>Mass organizations – Women's and Youth Federation</p> <p>USAID CAs – Family Health International (FHI), Population Service International (PSI), and International HIV/AIDS Alliance</p> <p>International NGOs/PVOs</p>
41	Regional/ANE	<p>Advocacy and Sex Work</p> <p><i>Start Date:</i> 09/02</p> <p><i>End Date:</i> 09/04</p>	<p>Improved policy and legislative framework for sex industry interventions</p> <p>Greater participation by sex workers in policy formulation and advocacy</p> <p>Increased policy dialogue between sex workers and policymakers and program planners</p>	<p>Key stakeholders bought into the process for improving HIV/AIDS policy and legislation</p> <p>Policy assessment reports on the 100% Condom Use Program for ANE countries</p> <p>Recommendations for policy reform</p> <p>Sex workers trained in research methodologies and advocacy skills</p>	<p>USAID Budget: \$285,000</p> <p>FY Budget: \$85,000</p>	<p>UNAIDS, international organizations working with sex workers, local sex worker NGOs</p>

42	Regional/ANE	Advocacy: GIPA <i>Start Date:</i> 07/02 <i>End Date:</i> 06/04	Increased and more meaningful involvement of PLWHA in policy and program activities of USAID Missions and CAs in the ANE region	Series of meetings held with staff and management of USAID Missions and CAs to present report findings Country partners identified to collaborate with POLICY in development of GIPA guidelines and development of training curricula	USAID Budget: \$241,250 FY Budget: \$191,250	TBD
43	Regional/ANE	MSM <i>Start Date:</i> 02/04 <i>End Date:</i> 06/04	Identification of HIV/sexual health needs of MSM in three countries, with regional implications identified Development of a country-specific regional advocacy plan on MSM HIV/sexual health needs	Scope of work developed Consultants identified Consultancy work undertaken Reports completed and disseminated Advocacy plan developed	USAID Budget: \$127,500 FY Budget: \$127,500	
44	Regional/ANE	Treatment <i>Start Date:</i> 10/03 <i>End Date:</i> 06/04	Report on policy barriers to improved access to affordable HIV/AIDS treatments produced and disseminated	Scope of work developed Consultant commissioned Consultations and document review completed Report completed and disseminated POLICY regional treatments strategies identified from report	USAID Budget: \$276,250 FY Budget: \$276,250	Government, NGOs, CBOs
45	Country: Ethiopia	Ethiopia: Improving the policy environment for HIV/AIDS	Improved policy dialogue and leadership among national and regional coordinating bodies	Completion of HIV/AIDS legal assessment	USAID Budget: \$700,000	NACS, RACs, Ministry of Labor and Social Affairs, CETU, Employers Federation, Chamber of

		<i>Start Date: 7/00</i> <i>End Date: 6/04</i>	Improved planning and finance for HIV/AIDS in the workplace		FY Budget: \$50,000	Commerce, ILO, MOH, CDC, UNAIDS, key USAID CAs, NOP, MOH/Family Health Department, the Family Guidance Association, UNDP, CSA, DKT, Ministry of Planning, Regional AIDS Council Secretariats, Regional Health Bureaus, national and international NGOs, Ministry of Justice, HAPCO
46	Country: Ghana	Ghana: Strengthening political and popular support for HIV/AIDS issues <i>Start Date: 7/00</i> <i>End Date: 6/04</i>	National HIV/AIDS/STI Policy adopted Political and popular support for HIV/AIDS activities strengthened	National HIV/AIDS/STI Policy adopted AIM update finalized OVC Policy Guidelines developed RTI Guidelines adopted	USAID Budget: \$703,311 FY Budget: \$300,000	MOH, NACP, Ghana AIDS Commission
47	Country: Kenya	Kenya: Improved enabling environment for the provision of HIV/AIDS services <i>Start Date: 10/00</i> <i>End Date: 6/04</i>	Improved enabling environment for the provision of HIV/AIDS services Broadened and strengthened political and popular support for HIV/AIDS policies and programs Improved planning and financing for HIV/AIDS prevention and care Relevant information informs	Advocacy networks strengthened at district and subdistrict levels Anti-stigma/discrimination campaign plans developed New HIV/AIDS legislation introduced in Parliament Workshops held on implementation of new HIV/AIDS legislation, especially on gender, children.	USAID Budget: \$3,885,000 FY Budget: \$1,005,000	FHI/IMPACT, PSI, Pathfinder, DELIVER, Horizons, MEASURE, CDC, SUNY-NY Strengthening Parliament Project, UNAIDS, UNICEF, Futures-Europe HIV/AIDS Prevention and Care Project (HAPAC), DFID, World Bank, Africa Medical and Relief Foundation (AMREF), National AIDS Control Council (NACC), Kenya AIDS NGO Council

			<p>HIV/AIDS-related advocacy, policy, and planning</p> <p>Enhanced capacity to provide HIV/AIDS policy-related training</p> <p>Full participation of people living with HIV and AIDS in all policymaking processes</p>	<p>and civil society implications</p> <p>HIV/AIDS policy developed for the Ministry of Education</p> <p>Financial and impact analyses of HIV/AIDS interventions improved</p> <p>Implementation of the engendered Kenya National HIV/AIDS Strategic plan</p>		<p>AIDS NGOs Consortium (KANCO), Network of People Living with HIV/AIDS in Kenya (NEPHAK), other PLWHA organizations, MOH's National AIDS and STIs Control Program (NAS COP), AIDS Control Units (ACUs) in many ministries, Attorney General's Office</p>
48	Country: Madagascar	<p>Madagascar: Improving commodity security through establishment of a functioning national commodity security coordinating committee</p> <p><i>Start Date:</i> 3/03</p> <p><i>End Date:</i> 6/04</p>	Improved commodity security in Madagascar	Establishment of functioning national commodity security coordinating committee including the National AIDS Control Program (CNLS)	<p>USAID Budget: \$40,000</p> <p>FY Budget: \$40,000</p>	CNLS
49	Country: Malawi	<p>Malawi: Developing and implementing multisectoral HIV/AIDS policies and plans</p> <p><i>Start Date:</i> 4/01</p> <p><i>End Date:</i> 6/04</p>	<p>Policies and plans developed and implemented through multisectoral participation to promote and sustain access to quality HIV/AIDS services</p> <p>Broadened and strengthened political and civil society support for HIV/AIDS policies and programs</p>	<p>National HIV/AIDS policy dissemination activities conducted</p> <p>Recommendations developed and submitted to Law Commission for review/revision of priority HIV/AIDS-related legislation</p> <p>Policy environment assessments</p>	<p>USAID Budget: \$400,000</p> <p>FY Budget: TBD (pending finalization with Mission on new</p>	<p>National AIDS Commission (NAC), Malawi Network of People Living with HIV/AIDS (MANET), Ministry of Health and Population, Save the Children/Umoyo Network, UNAIDS, UNDP, CDC, FHI/Impact, MSH, National Democratic Institute, Project Hope, MEASURE/SARA</p>

			<p>Improved planning and financing for HIV/AIDS</p> <p>Accurate, up-to-date, relevant information informs HIV/AIDS-related advocacy, policy, and planning</p> <p>Enhanced capacity to provide HIV/AIDS-related policy training and assistance</p>	<p>for OVC and HBC and government facility HIV prevention condoms conducted</p> <p>National HIV/AIDS prevalence estimate and projections updated</p> <p>National HIV/AIDS priority interventions plan developed</p> <p>PLWHA regional advocacy plans initiated</p> <p>Advocacy capacity-building training conducted for PLWHA and media</p>	activities and budget)	
50	Country: Mali	<p>Mali: Increasing the support for HIV/AIDS programs and the capacity of stakeholders to participate in advocacy</p> <p><i>Start Date: 5/01</i></p> <p><i>End Date: 6/04</i></p>	<p>Increased political and popular support for HIV/AIDS policies and programs</p> <p>Enhanced capacity to provide HIV/AIDS policy-related training</p>	<p>Establish advocacy teams at national and regional levels</p> <p>Deliver training sessions in HIV/AIDS presentation for advocacy teams</p> <p>Update AIM</p> <p>Organize and implement advocacy events at regional, community levels</p>	<p>USAID Budget: \$950,000</p> <p>FY Budget: \$350,000</p>	National AIDS Control Program (PNLS) of Ministry of Health, Groupe Pivot (NGO), bilateral USAID Projects, (National and Cercle level), UNAIDS, PSI, CDC
51	Country: Mozambique	Mozambique: Strengthening the local capacity to develop and use information for policy analysis	<p>Information produced with POLICY support used by National and sectoral HIV/AIDS programs</p> <p>In-country capacity to provide policy training, analysis, and</p>	<p>Official government report issued of 2002 sentinel surveillance</p> <p>HIV/AIDS impact projections updated</p>	<p>USAID Budget: \$1,475,000</p> <p>FY Budget: \$200,000</p>	Multisectoral Technical Group (National Statistics Institute; Ministries of Health, Plan and Finance, Education, Agriculture; National AIDS Council; Center for Population

		<p><i>Start Date:</i> 10/00</p> <p><i>End Date:</i> 6/04</p>	<p>assistance enhanced</p> <p>Supportive HIV/AIDS workplace policies adopted by private sector employers</p> <p>Alternative funding scenarios and anticipated impacts considered in resource allocation decisions</p>	<p>Resource requirements for new National Strategic Plan examined</p> <p>Legal-regulatory review designed by National AIDS Council and conducted by at least one key sector</p> <p>Technical Group carries out dissemination/assistance plan</p>		<p>Studies, School of Medicine, Eduardo Mondlane University; CDC</p>
52	Country: Nigeria	<p>Nigeria: Developing multisectoral HIV/AIDS policies and plans</p> <p><i>Start Date:</i> 7/00</p> <p><i>End Date:</i> 6/04</p>	<p>Developed and/or strengthened HIV/AIDS policies for the civilian, military, and paramilitary sectors</p> <p>Increased popular and political support for HIV/AIDS programs</p> <p>Increased understanding of HIV/AIDS epidemic, its impacts, and strategies to address it</p> <p>Public and private sector institutions' ability to address HIV/AIDS issues strengthened; better functioning NGOs</p>	<p>National HIV/AIDS policy for the police and para-military sector developed and adopted</p> <p>OVC 5-year strategic plan developed and adopted</p> <p>State-level HIV/AIDS strategic plans developed and adopted</p> <p>National PMTCT policy and advocacy strategy developed and adopted</p> <p>FBO HIV/AIDS policies developed and adopted</p>	<p>USAID Budget: \$6,155,000</p> <p>FY Budget: \$2,250,000</p>	<p>FHI, CEDPA, National Action Committee on AIDS, Federal Ministry of Health, National Library, Journalists Against AIDS, National Network of People Living with AIDS, Armed Forces Program in AIDS Control, Ministry of Defense, Ministry of Labor, UNAIDS, UNICEF, DFID</p>
53	Country: REDSO/ESA	<p>REDSO/ESA: Building HIV/AIDS capacity for CRHCS</p> <p><i>Start Date:</i> 1/03</p>	<p>Enhanced capacity of staff from CRHCS region to use GOALS Model</p> <p>HIV/AIDS policy briefs produced for the CRHCS region</p> <p>Staff trained in policy briefs</p>	<p>One training session on all components of GOALS Model held for up to 3 persons</p> <p>One expert committee meeting held in preparation for one country-specific GOALS Model application</p>	<p>USAID Budget: \$730,000</p> <p>FY Budget: \$200,000</p>	<p>Selected senior staff of the CRHCS and selected counterparts</p>

		<i>End Date:</i> 6/04	development	application Results and findings from one research study transformed into policy brief		
54	Country: South Africa	South Africa: Building the capacity of key institutions for effective HIV/AIDS advocacy and policymaking <i>Start Date:</i> 7/00 <i>End Date:</i> 6/04	Increased mainstreaming of HIV/AIDS issues into the core business of key sectors represented on the South African National AIDS Council (SANAC) Increased institutional capacity of specific organizations, institutions, and networks as represented on SANAC to respond to critical HIV/AIDS issues Increased in-country technical expertise, including within the PLWHA community, to facilitate multisectoral HIV/AIDS advocacy, policy development, and training processes Increased documentation of key lessons learned and/or “best practice” models in relation to HIV/AIDS mainstreaming interventions	Adoption and public release of the PLWHA advocacy manual Adoption of the 2004/5 National Inter-departmental Committee operational plan, and the FOHAP and Men’s HIV/AIDS Task Team 2004/5 training plan PLWHA co-facilitate a series of training programs Development of innovative HIV/AIDS awareness and ‘mainstreaming’ capacity building programs Adoption of 3 HIV/AIDS guidelines Adoption of sector-specific reports for distribution and use within government and civil society structures	USAID Budget: \$5,185,000 FY Budget: \$1,200,000	SANAC and its associated sector partnerships/networks; The Chief Directorate: HIV/AIDS & TB, Department of Health; Department of Public Service and Administration (DPSA); The National Association of People Living with HIV/AIDS (NAPWA); The Inter-departmental Committee on HIV/AIDS (IDC); The UNDP/South Africa; The Universities of Pretoria, Stellenbosch, Witwatersrand and Western Cape
55	Country: Tanzania	Tanzania: Improving the policy environment for HIV/AIDS	Improved HIV/AIDS policy environment	HIV/AIDS legislation adopted Increased advocacy and policy dialogue on national AIDS response	USAID Budget: \$3,600,552 FY Budget:	TAPAC, Intrah, JHU-CCP, Evaluation/Communication, MSH, Deliver

		<i>Start Date: 7/00</i> <i>End Date: 6/04</i>		response PLWHA community included in policy dialogue Multi-faith statement on care and support adopted	\$1,820,441	
56	Country: Uganda	Uganda: Increasing the support of civil society and faith-based organizations in HIV/AIDS policy and advocacy <i>Start Date: 9/00</i> <i>End Date: 6/04</i>	Increased civil society support for HIV/AIDS programs and policies	District-level civil society advocacy network receives TA and financing Inter-Religious Council of Uganda (IRCU) and community FBOs develop OVC strategy Legislation recommended for improving national OVC policy	USAID Budget: \$850,000 FY Budget: \$0	Uganda Reproductive Health Network (URHAN), Inter-Religious Council of Uganda (IRCU), Ministry of Gender
57	Country: WARP	WARP/FHA: Promoting partnerships between parliamentarians and NGOs and generating information for advocacy and policymaking <i>Start Date: 7/00</i> <i>End Date: 6/04</i>	Laws, policies, and plans adopted that promote access and quality of HIV/AIDS services	Workshop with parliamentarians Training in AIM	USAID Budget: \$200,000 FY Budget: \$0	CERPOD, Forum of African/Arab Parliamentarians for Population and Development (FAAPPD), SFPS Sahel Journalists Network
58	Country: Zambia	Zambia: Addressing the HIV/AIDS epidemic through	Improved participation in HIV/AIDS responses at district level	District HIV/AIDS task force formed in all districts	USAID Budget: \$4,899,000	National AIDS Council, District AIDS Task Forces, District Development

		<p>multisectoral coordination and collaboration</p> <p><i>Start Date:</i> 9/02</p> <p><i>End Date:</i> 6/04</p>	<p>Improved planning and financing for HIV/AIDS</p> <p>Strengthened HIV/AIDS human rights support systems for improved services</p> <p>Policy decisions based on relevant information</p>	<p>Guidelines for mainstreaming HIV/AIDS into district action plans developed</p> <p>Human rights advocacy strategy developed</p> <p>AIM used in district-level planning</p>	<p>FY Budget: \$2,894,000</p>	<p>Coordinating Committees, Young Women's Christian Association, Women and Law in Southern Africa, Southern Province Provincial Development Office</p>
59	Country: Zimbabwe	<p>Zimbabwe: Using information to review the status of the epidemic and the national response</p> <p><i>Start Date:</i> 4/03</p> <p><i>End Date:</i> 6/04</p>	<p>Briefing book on HIV/ AIDS in Zimbabwe</p> <p>AIDS Impact Model (AIM) applied</p> <p>Information produced used for policy dialogue, planning, or advocacy</p>	<p>Members of writing team submit drafts of briefing book</p> <p>Drafts plus AIM output integrated into a single document</p> <p>Briefing book reviewed, finalized, and printed</p>	<p>USAID Budget: \$450,000</p> <p>FY Budget: \$450,000</p>	<p>National AIDS Council, CDC, UNAIDS</p>
60	Country: Cambodia	<p>Cambodia: Strengthening the policy environment for HIV/AIDS and family health services</p> <p><i>Start Date:</i> 10/02</p> <p><i>End Date:</i> 6/04</p>	<p>Improved enabling environment for the provision of HIV/AIDS services</p> <p>Broadened and strengthened political and popular support for HIV/AIDS policies and programs</p> <p>Improved planning and financing for HIV/AIDS prevention and care</p> <p>Relevant information informs HIV/AIDS-related advocacy, policy, and planning Enhanced</p>	<p>National HIV-related advocacy networks strengthened and advocacy campaigns conducted</p> <p>HIV-related stigma and discrimination reduction campaign plans developed</p> <p>Documentation of the HIV and human rights situation in Cambodia</p> <p>Revised and/or new HIV policies adopted</p> <p>Capacity building workshops</p>	<p>USAID Budget: \$2,900,000</p> <p>FY Budget: \$1,100,000</p>	<p>Ministry of Health, local NGOs, AIDS service organizations, human rights organizations, PLWHA NGOs, Wats-Buddhist communities, USAID CAs</p>

			capacity to provide HIV/AIDS policy-related training	and training held Financial and impact analyses of HIV interventions conducted Subagreements awarded to civil society partners to conduct HIV advocacy, networking, and capacity-building interventions		
61	Country: India	India: <i>Start Date:</i> 10/03 <i>End Date:</i> 6/04	TBD; activity still under development	TBD	USAID Budget: \$150,000 FY Budget: \$150,000	TBD
62	Country: Nepal	Nepal: Building strong partnerships for an integrated HIV/AIDS response <i>Start Date:</i> 4/02 <i>End Date:</i> 6/04	Increased involvement of communities infected and affected by HIV/AIDS in the national response to HIV/AIDS Increased capacity of the national government to respond to the policy and advocacy components of the National HIV/AIDS Strategy New policies and laws adopted that are aimed at reducing HIV-related stigma and discrimination Increased and more effective multisectoral partnership established Increased mobilization of civil	Policy unit established at the National Center for AIDS and STD Control (NCASC) Documentation of the impact of PLWHA participation on policy produced, disseminated, and implemented Report of legal and policy review completed and amendment proposal developed and submitted to the government Leadership training and advocacy training Sensitization meetings conducted	USAID Budget: \$ 750,000 FY Budget: \$675,000	Government, EDPs, NGOs, PLWHA, professional organizations, Nepal police, media

			society with a focus on the most-at-risk groups (MSM, IDUs, SWs, and their clients, PLWHA)	Organizational development plan for NCASC developed and implemented		
63	Country: Philippines	Philippines: Improved advocacy, planning, and information generation for HIV/AIDS <i>Start Date:</i> 10/01 <i>End Date:</i> 12/03	Increased advocacy role for MSM groups and civil society organizations to participate in policy dialogue Strengthened capacity of selected line ministries and units to support and provide enhanced surveillance data Increased advocacy information on HIV/AIDS stigma and policy issues	Program is ending in November 2003; no new milestones for this activity	USAID Budget: \$200,000 FY Budget: \$0	PHI, PATH
64	Country: Viet Nam	Viet Nam: Strengthening the capacity of PLWHA and other vulnerable groups to prevent HIV/AIDS and mitigate its effects <i>Start Date:</i> 10/03 <i>End Date:</i> 6/04	Improved HIV/AIDS policy and legal environment Improved capacity of PLWHA to organize and form self-help groups and networks and provide peer services and support Improved political and public awareness of the human rights dimensions of HIV/AIDS Improved political and public support for PLWHA and other vulnerable groups Relevant information informs HIV/AIDS policy, planning.	New draft legislation on HIV/AIDS National HIV/AIDS Strategic Plan adopted Human rights and GIPA workshops and seminars held Resource allocation training delivered Research informs policy and program development	USAID Budget: \$1,500,000 FY Budget: \$1,000,000	Ministry of Health, provincial health authorities, Institute of Health Policy and Strategy, Institute of Communication and Journalism, Ho Chi Minh Political Academy, UNAIDS, WHO, UNDP, FHI, Care International and local NGOs, Ford Foundation

			and financing Improved capacity to engage in HIV/AIDS advocacy and provide policy training			
65	Country: Haiti	Haiti: Developing an operational plan for national HIV/AIDS Strategy <i>Start Date: 7/00</i> <i>End Date: 6/04</i>	Approved operational plan for National HIV/AIDS Strategy Increased political and popular support for HIV/AIDS policies and programs Increased skills in policy and advocacy in HIV/AIDS	Operational plan for National HIV/AIDS Strategy drafted Approval of operational plan Advocacy events targeted at communities and public officials	USAID Budget: \$510,000 FY Budget: \$200,000	Ministry of Health, AIDS Control Program (PNLS), multiple civil society organizations
66	Country: Honduras	Honduras: Fostering multisectoral collaboration and coordination to ensure successful implementation of HIV/AIDS programs <i>Start Date: 7/03</i> <i>End Date: 6/04</i>	Political and popular support for HIV/AIDS policies broadened and strengthened to address target populations Coordination, planning, and financing for HIV/AIDS improved Accurate, up-to-date information informs policy decisions about HIV/AIDS	Staff and office operationalized CA listserv developed AIM designed, presented, and distributed Coordination database designed, presented, and implemented Planning and coordination meetings facilitated Report of stigma and discrimination assessment developed and disseminated Advocacy training for target groups Sensitization meetings conducted	USAID Budget: \$800,000 FY Budget: \$800,000	USAID and CA partners, Honduras Ministry of Health, Global Fund-Fundacion Honduras, El Foro, UNAIDS, and local community-based groups

67	Country: Mexico	<p>Mexico: Encouraging multisectoral and participatory responses to the HIV/AIDS epidemic</p> <p><i>Start Date:</i> 7/00</p> <p><i>End Date:</i> 6/04</p>	<p>Improved HIV/AIDS/STI policy environment at the national level and in target states</p> <p>Popular support for HIV/AIDS/STI policies broadened and strengthened</p> <p>Planning and financing for HIV/AIDS/STI improved</p> <p>Accurate, up-to-date information informs policy decisions about HIV/AIDS/STI</p>	<p>Documentation of the training process and methodologies and results of the MCG program conducted (MCG Guide)</p> <p>Dissemination of MCG Guide and its use in formation of new MCGs</p> <p>Expansion of MCG program to 2-3 new states</p> <p>Creation of MCG subcommittees on MSM that will function as the state-level Task Force on MSM and HIV</p>	<p>USAID Budget: \$2,300,000</p> <p>FY Budget: \$600,000</p>	<p>CENSIDA, state HIV/AIDS programs in target states, NGOs, PLWHA networks, academia, other civil society organizations, and individuals in target states</p>
68	Country: Peru	<p>Peru: Increasing HIV/AIDS awareness and political commitment among policymakers</p> <p><i>Start Date:</i> 10/03</p> <p><i>End Date:</i> 6/04</p>	<p>Increased awareness and commitment among policymakers in the area of HIV/AIDS</p> <p>Increased involvement of PLWHA in the HIV/AIDS policy arena</p> <p>Improved advocacy and leadership skills among PLWHA</p> <p>Legislation/policies that facilitate the violation of human rights and/or stand in the way of prevention, treatment, and care for PLWHA identified and addressed</p>	<p>TBD upon completion of updated workplan</p>	<p>USAID Budget: \$500,000</p> <p>FY Budget: \$250,000</p>	<p>Accion Internacional por la Salud (AIS), National Coordination Entity for the implementation of Global Fund (CONAMUSA), Colectivo por la Vida, Red SIDA Peru, Coordinadora Peruanos Positivos, Mujeres Solas y Unidas</p>

IV. FY Activities in Detail

Table 2. FY Activities in Detail Advocacy Manual						
Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	<i>Activity Number:</i> 01 <i>Last FY's Activity Number:</i> 01 <i>Start Date:</i> 1/02 <i>End Date:</i> 06/04	Tools Development	<u>Outputs</u> Advocacy manual completed <u>Outcomes</u> Increased number/type of HIV advocacy tools available to individuals and non-governmental organizations to assist them in the development, implementation, and evaluation of HIV advocacy campaigns.	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of advocacy/planning tools disseminated	USAID Budget: \$190,000 FY Budget: \$100,000	TBD
Rationale	This tool will provide a needed resource for advocacy training in HIV/AIDS. Advocacy training for HIV/AIDS will benefit from the availability of case studies that highlight recent advocacy efforts and lessons learned by PLWHA, FBOs, and women's groups.					
M&E Plan	POLICY Project will monitor the achievement of the anticipated milestones as well as the output indicators.					
Contacts	Name: Pablo Magaz Email: p.magaz@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
CORE Initiative

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	<i>Activity Number: 02</i> <i>Last FY's Activity Number: 02</i> <i>Start Date: 07/01</i> <i>End Date: 12/03</i>	Human Capacity Building	<u>Outputs</u> Small grants disbursed	<u>Output Indicators</u> No. of organizations receiving TA/financial support	USAID Budget: \$1,700,000 FY Budget: \$0	Anglican Church of the Province of South Africa, Yale Divinity School, PACA, OAIC, World Relief
Rationale	Communities are on the frontlines of the battle against HIV/AIDS. They are in the position to find strategies to mitigate the impacts of HIV/AIDS while incorporating community values within their approach. Because of the strength of community and faith-based organizations, they are in the position to influence the attitudes and behaviors of those who belong to their communities.					
M&E Plan	See POLICY Project activity-specific reports.					
Contacts	Name: Felicity Young Email: f.young@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
GNP+ Conference

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	<i>Activity Number: 03</i> <i>Last FY's Activity Number: NA</i> <i>Start Date: 10/03</i> <i>End Date: 06/04</i>	Human Capacity Building	<u>Outputs</u> Report on POLICY conference activities <u>Outcomes</u> Increased understanding and knowledge of programmatic and policy issues related to stigma and discrimination, particularly internal stigma Strengthened capacity of PLWHA groups and NGOs to develop and implement effective advocacy campaigns	<u>Output Indicators</u> No. of training sessions conducted No. of people trained No. of modules-curricula-training materials developed No. of modules-curricula-training materials implemented	USAID Budget: \$186,823 FY Budget: \$125,000	GNP+
Rationale	This activity will increase capacity of PLWHA to be meaningfully involved in all aspects of advocacy, policy formulation.					
M&E Plan	Activities will be monitored through quarterly reports and by tracking and reporting PDB minimum indicators on a quarterly basis.					
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Table 2. FY Activities in Detail
Global Network for People Living with AIDS and GIPA

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	<i>Activity Number:</i> 04 <i>Last FY's Activity Number:</i> 03 <i>Start Date:</i> 07/02 <i>End Date:</i> 06/04	Advocacy	<u>Outputs</u> Technical assistance and training to develop country HIV+ advocates' advocacy capacity <u>Outcomes</u> Enhanced participation of PLWHA in decision making processes "Internal stigma" included on advocacy agenda campaign	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached No. of PLWHA involved in advocacy	USAID Budget: \$186,823 FY Budget: \$125,000	GNP+
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Position paper on stigma and discrimination <u>Outcomes</u> Greater participation of PLWHA in decision-making processes	<u>Output Indicators</u> No. of HIV/AIDS plans developed <u>Outcome Indicators</u> No. of PLWHA organizations that express support for the position paper on stigma and discrimination		
		Tools Development	<u>Outputs</u> GNP+ policy guidance document and indicators for the UNGASS declaration	<u>Output Indicators</u> No. of advocacy/planning tools developed		
		Human Capacity Building	<u>Outputs</u> Capacity building training in six regions on advocacy and policy formulation <u>Outcomes</u> Increased knowledge of policy formulation for the development of regional advocacy campaigns	<u>Output Indicators</u> No. of training sessions conducted No. of people trained		

Rationale	One of the key recommendations from the UNGASS Declaration (July 2001) is the meaningful and active involvement of PLWHA in all aspects of policy formulation and implementation. In addition, stigma and discrimination against PLWHA, particularly internal stigma has not been adequately addressed. This activity is in line with the UNGASS recommendation and addresses stigma and discrimination.
M&E Plan	GNP+ will generate two guidance documents and a report that will include the number of training and TA sessions conducted either by phone, media, or electronic/face-to-face. A report on progress and challenges from each region will also be produced.
Contacts	Name: Omar Perez Email: o.perez@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694

Table 2. FY Activities in Detail
OVC

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global/Regional	<i>Activity Number: 05</i> <i>Last FY's Activity Number: 04</i> <i>Start Date: 03/01</i> <i>End Date: 09/04</i>	Advocacy	<u>Outputs</u> Advocacy activities by CBOs, NGOs, and caregivers on CHH <u>Outcomes</u> Increased community acceptance of and support for child-headed households	<u>Output Indicators</u> No. of people reached No. of advocacy activities implemented <u>Outcome Indicators</u> No. of organizations/agencies supporting and/or undertaking specific CHH advocacy issues No. of agencies/organizations joining the CHH network	USAID Budget: \$250,000 FY Budget: \$100,000	Country AIDS committees or councils, local NGOs
		Tools Development	<u>Outputs</u> “How to” booklet/manual on CHH advocacy Meetings for tool dissemination <u>Outcomes</u> Improved care and support to OVC provided by communities	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of advocacy/planning tools disseminated <u>Outcome Indicators</u> Manual used for advocacy and training		
		Human Capacity Building	<u>Outputs</u> Workshops for consensus building and tools development <u>Outcomes</u> Increased and better care and support provided for OVC by communities Reduced stigma	<u>Output Indicators</u> No. of training sessions conducted No. of people trained		

Rationale	The OVC Policy Gaps Paper will provide an important advocacy and policy development tool for missions and countries. The paper will assist countries to develop policies that ensure that the basic human rights of OVC are respected. CHH was among the issues raised in the Gaps Paper. Anecdotal evidence suggests that orphans do experience stigma and discrimination within their communities and face all forms of human rights abuses. The scope, extent, and nature of the suffering is not known and needs further exploration and interventions to mitigate the situation. Because OVC is a long-term problem, there is a need for communities to be equipped with the necessary skills and knowledge to articulate the human rights needs that benefit CHH in a sustainable manner, hence the need to facilitate the creation of skilled advocates for children within communities.
M&E Plan	See POLICY Project activity-specific reports.
Contacts	Name: Brenda Rakama Email: b.rakama@tfgi.com Tel: 202-775-9680 Fax: 202-775-9694 Name: Donald Dickerson Email: dickerson@firstnet1.com

Table 2. FY Activities in Detail
International Conferences

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	<i>Activity Number:</i> 06 <i>Last FY's Activity Number:</i> NA <i>Start Date:</i> 10/03 <i>End Date:</i> 09/04	Human Capacity Building	<u>Outputs</u> Workshop sessions, conference papers, etc.	TBD	USAID Budget: \$288,871 FY Budget: \$175,000	TBD
Rationale	To bring together multisectoral partners with the aim of disseminating state-of-the-art information and promoting dialogue around key HIV/AIDS policy response issues, including stigma and discrimination, human rights, GIPA, resource allocation, gender, political commitment, and others.					
M&E Plan	TBD					
Contacts	Name: Anita Bhuyan Email: a.bhuyan@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
Asia Pacific Leadership Forum on HIV/AIDS and Development

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global/Regional	<i>Activity Number: 07</i> <i>Last FY's Activity Number: NA</i> <i>Start Date: 10/03</i> <i>End Date: 09/04</i>	Advocacy	<u>Outputs</u> Colloquium held for 100 leaders Report of colloquium disseminated <u>Outcomes</u> Increased commitment of colloquium participants, governments, and civil society to work together on HIV/AIDS issues	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached <u>Outcome Indicators</u> No. of colloquium participants who express commitment to working with government and civil society on HIV/AIDS issues	USAID Budget: \$500,000 FY Budget: \$500,000	Asian Pacific Leadership Forum, UNAIDS SEAPICT Office
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Monitoring and evaluation framework completed	<u>Output Indicators</u> No. of HIV/AIDS plans developed No. of HIV/AIDS policies developed		
		Tools Development	<u>Outputs</u> Advocacy publication developed Report of mapping completed Legislation review <u>Outcomes</u> Advocacy publication used to increase political and bureaucratic commitment to providing effective leadership through a strategic response to HIV/AIDS Mapping tool used for HIV/AIDS law reform	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of advocacy/planning tools disseminated		

Rationale	The lack of an effective response to HIV/AIDS in Asia and the Pacific at both national and regional levels is a symptom of the lack of effective leadership on HIV/AIDS from governments, the bureaucracy, and civil society. The APLF has been developed to build momentum for a strong national and regional strategic response to HIV/AIDS. As the objectives of APLF are consistent with the advocacy work of POLICY, a collaborative approach has been developed.
M&E Plan	Activities will be monitored through POLICY's quarterly reports. A monitoring and evaluation framework for all APLF activities (including POLICY-funded activities) is currently being developed.
Contacts	Name: David Lowe Email: davidbkkth@yahoo.com Tel: +662 615-0538 or 661 720-8191 Fax: +662 615-0533

Table 2. FY Activities in Detail
Global Fund CCM

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	Activity Number: 08 Last FY's Activity Number: NA Start Date: 07/03 End Date: 09/04	Advocacy	<u>Outputs</u> Strategies, recommendations, and guidelines for policymakers and CCMs and PLWHA Documentation of Global Fund in-country process	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached No. of PLWA involved in advocacy	USAID Budget: \$350,000 FY Budget: \$350,000	GFATM, CCMs in-country, USAID, Global Network of Positive People (GNP+), PLWHA groups/networks in-country
		Tools Development	<u>Outputs</u> Country assessments of current CCM involvement Handbook for PLWHA and sub-populations/groups Guidelines/recommendations for CCM and GFATM	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of advocacy/planning tools disseminated No. of reports developed No. of reports disseminated		
		Human Capacity Building	<u>Outputs</u> Training and workshops in-country and at the international level	<u>Output Indicators</u> No. of training sessions conducted No. of people trained No. of modules-curricula-training materials developed		
Rationale	Since its inception in January 2002, GFATM has made civil society engagement a key principle for the implementation of CCMs. Yet, many of the key stakeholders in the CCM lack capacity in partnership building and despite the best policy intentions, communities closest to the epidemic remain isolated from the response. In March 2003, 125 PLWHA, NGOs, and representatives from the GFATM came together for the International Treatment Preparedness Summit, in Cape Town. The general theme was the need for the activist community to ‘reclaim the Global Fund’. Based on feedback from participants at the summit and from other anecdotal reports, there is a need to conduct more in-depth assessments of how the CCMs are functioning and to provide guidance on how CCMs can be improved, especially in regard to inclusiveness and the meaningful participation of PLWHA and other vulnerable groups.					

M&E Plan	See POLICY Project activity-specific reports.
Contacts	Name: Philippa Lawson Email: p.lawson@tfgi.com Tel: 860-633-3501 Fax: 860-657-3918

Table 2. FY Activities in Detail
S&D Follow-up South Africa

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global: South Africa	<i>Activity Number: 09</i> <i>Last FY's Activity Number: NA</i> <i>Start Date: 02/03</i> <i>End Date: 06/04</i>	Tools Development	<u>Outputs</u> Research and popular reports <u>Outcomes</u> Improved information base informs the development and implementation of HIV/AIDS programs and policies	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of advocacy/planning tools disseminated No. of reports developed No. of reports disseminated <u>Outcome Indicators</u> No. of instances in which POLICY-supported research/information is used to inform the development and implementation of HIV/AIDS programs and policies	USAID Budget: \$100,000 FY Budget: \$100,000	Chief Directorate: HIV/AIDS & TB, Department of Health; Department of Public Service and Administration (DPSA); National Association of People Living with HIV/AIDS (NAPWA); Inter-departmental Committee on HIV/AIDS (IDC); Faith Organization in Partnership Against HIV/AIDS (FOHAP) Initiative; Centre for the Study of AIDS, University of Pretoria
Rationale	The documentation of best practice HIV/AIDS-related stigma and discrimination mitigation interventions, coupled with the development of refined HIV/AIDS-related stigma and discrimination indicators will provide those working in the field of HIV/AIDS with practical and useful tools to apply within their practice and to evaluate their usefulness.					
M&E Plan	See South Africa Strategy and Workplan FY04, Table 2.					
Contacts	Name: Nikki Schaay Email: nschaay@polproj.co.za tel: 27-21-462-0380 fax: 27-21-462-5313					

Table 2. FY Activities in Detail
GIPA Research Follow-up

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	<i>Activity Number:</i> 10 <i>Last FY's Activity Number:</i> 09 <i>Start Date:</i> 10/02 <i>End Date:</i> 06/04	Human Capacity Building	<u>Outputs</u> Training Curricula	<u>Output Indicators</u> No. of modules-curricula-training materials developed	USAID Budget: \$275,000 FY Budget: \$200,000	TBD
Rationale	GIPA is an essential element of a response to HIV/AIDS, yet PLWHA often lack the knowledge and skills necessary to meaningfully participate in policy dialogue and decision making processes. This activity will produce a comprehensive training manual on essential HIV/AIDS public health and science, treatment and policy concepts to increase PLWHA ability to more meaningfully participate.					
M&E Plan	See POLICY Project activity-specific reports.					
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Table 2. FY Activities in Detail <i>Stigma Index</i>						
Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	<i>Activity Number: 11</i> <i>Last FY's Activity Number: NA</i> <i>Start Date: 07/03</i> <i>End Date: 07/04</i>	Tools Development	<u>Outputs</u> Questionnaire Expert meeting Index Report	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of advocacy/planning tools disseminated No. of reports developed No. of reports disseminated	USAID Budget: \$150,000 FY Budget: \$150,000	
Rationale	An index of HIV/AIDS stigma indicators will be developed to evaluate interventions to reduce stigma and discrimination.					
M&E Plan	Activities will be monitored through quarterly reports.					
Contacts	Name: Lori Bollinger Email: l.bollinger@tfgi.com Tel: 860-633-3501 Fax: 860-657-3918					

Table 2. FY Activities in Detail
Core Package Swaziland

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	<i>Activity Number:</i> 12 <i>Last FY's Activity Number:</i> 15 <i>Start Date:</i> 07/03 <i>End Date:</i> 06/04	Advocacy	<u>Outputs</u> Advocacy activities conducted with decision makers on RSH needs of HIV-positive women PLWHA involved in advocacy activities New NGOs/groups participate in advocacy efforts <u>Outcomes</u> Increased political and popular commitment and support to HIV/AIDS	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached No. of PLWA involved in advocacy No. of new organizations involved in advocacy <u>Outcome Indicators</u> No. of public officials and/or NGOs with increased political and popular support of FP/RH/HIV/AIDS	USAID Budget: \$125,000 FY Budget: \$0	National HIV/AIDS Emergency Response Committee (NERCHA), Swaziland Infant and Nutrition Action Network (SINAN), Ministry of Health and Social Welfare, Swaziland (MOHSW), Swaziland AIDS Support Organizations (SASO), Women's Resource Center, The AIDS Information Centre (TASC), Swaziland Positive Living Association (SWAPOL)
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Planning and policy dialogue meetings held <u>Outcomes</u> Planning and finance for sexual and reproductive health services improved	<u>Output Indicators</u> No. of NGOs involved in planning/policy formulation No. of PLWA involved in planning/policy formulation No. of people attending planning/policy dialogue meetings <u>Outcome Indicators</u> No. of HIV/AIDS plans/policies developed with the active participation of PLWHA and/or NGOs		

		Tools Development	<u>Outputs</u> Report on findings from needs analysis <u>Outcomes</u> POLICY-supported data informs planning and policy development	<u>Output Indicators</u> No. of reports developed No. of reports disseminated		
		Human Capacity Building	<u>Outputs</u> Training sessions <u>Outcomes</u> In-country capacity to guide advocacy and strategic planning process enhanced PLWHA organizations and NGOs/CBOs demonstrate enhanced skills in planning advocacy activities and in participating in the strategic planning process	<u>Output Indicators</u> No. of training sessions conducted No. of people trained No. of organizations receiving TA/financial support <u>Outcome Indicators</u> No. of NGOs and/or CBOs demonstrating enhanced skills in planning, policy dialogue, and advocacy		
Rationale	As PMTCT programs are scaled up, an expanded focus on and integration of services for PMTCT promises to become a key component. However, without a policy and program environment that eliminates the stigma and discrimination associated with HIV-positive women's reproduction and sexuality, the potential contribution of FP/RH services to PMTCT at best will remain unfilled and, at worst, may undermine HIV-positive women's rights.					
M&E Plan	See POLICY Project activity-specific reports.					
Contacts	Name: Sylvia Abrahams Email: sabrahams@polproj.co.za Tel: 27-21-462-0380 Fax: 27-21-462-5313					

Table 2. FY Activities in Detail
Core Package: Nepal

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global (Nepal)	<i>Activity Number:</i> 13 <i>Last FY's Activity Number:</i> N/A <i>Start Date:</i> 07/03 <i>End Date:</i> 08/04	Advocacy	<u>Outputs</u> National consultation meeting, advocacy events, IDU advisory group <u>Outcomes</u> Increased political and popular support for IDU-related issues	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached No. of NGOs, coalitions, and/or networks formed No. of PLWA involved in advocacy No. of new organizations involved in advocacy	USAID Budget: \$125,000 FY Budget: \$0	Ministry of Health, Ministry of Home Affairs, substance abuse/drug treatment facilities
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Planning and policy formulation meetings Advocacy plans	<u>Output Indicators</u> No. of PLWA involved in planning/policy formulation No. of planning/policy formulation meetings No. of people attending planning/policy dialogue meetings No. of HIV/AIDS plans developed <u>Outcome Indicators</u> Improved planning and financing through involvement of IDU advisory group		
		Tools Development	<u>Outputs</u> Advocacy tool	<u>Output Indicators</u> No. of advocacy/planning tools developed		

		Human Capacity Building	<u>Outputs</u> TOT curriculum for IDU Training sessions for government Training for service providers <u>Outcomes</u> Strengthened leadership, institutional, and advocacy capacity of the NCASC	<u>Output Indicators</u> No. of training sessions conducted No. of people trained No. of modules-curricula-training materials developed No. of modules-curricula-training materials implemented <u>Outcome Indicators</u> No. of IDU capable of conducting advocacy activities		
Rationale	The core package responds to USAID's priority of addressing vulnerable groups in countries with concentrated epidemics and developing replicable approaches to involve people who are the most vulnerable to HIV and measures to improve the policy environment. Additionally, the package will support USAID/Nepal to create and enable policy environment for effective HIV interventions under USAID integrated theme of "better governance for equitable growth"					
M&E Plan	See POLICY Project activity-specific report.					
Contacts	Name: Philippa Lawson Email: p.lawson@tfgi.com Tel: 860-633-3501 Fax: 860-657-3918					

Table 2. FY Activities in Detail
Rapid Response and Communications

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global/Regional	Activity Number: 14 Last FY's Activity Number: 11 Start Date: 07/03 End Date: 06/04	Advocacy	<u>Outputs</u> TBD <u>Outcomes</u> Increased commitment for emerging HIV/AIDS policy and advocacy activities	<u>Output Indicators</u> No. of advocacy activities implemented	USAID Budget: \$590,005 FY Budget: \$250,000	USAID
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> TBD <u>Outcomes</u> Increased commitment for emerging HIV/AIDS planning and financing activities	<u>Output Indicators</u> No. of planning/policy formulation meetings		
Rationale	While it is important to ensure that policy-focused activities meet the demands of USAID, the POLICY Project, and our partners, experience has indicated that unforeseen activities do arise. In order to remain responsive, it is essential that unplanned policy activities be accommodated (as far as possible) within the dictates of our collective goal.					
M&E Plan	See POLICY Project activity-specific reports.					
Contacts	Name: Felicity Young Email: f.young@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
AIDS and Economics/National HIV/AIDS Accounts

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	Activity Number: 15				USAID Budget: \$819,750 FY Budget: \$250,000	CRHCS (Goals in East Africa), Forum One (IAEN), UNAIDS and WHO (Global estimates of HIV infections)
	Last FY's Activity Number: 05	Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Meetings to develop more rational allocation of resources in developing countries Modifications to AIM HIV/AIDS policy databases	<u>Output Indicators</u> No. of planning/policy formulation meetings		
	Start Date: 07/00					
	End Date: 3/06	Tools Development	<u>Outputs</u> Workplace POLICY Builder software State of the Art report on AIDS and Economics	<u>Output Indicators</u> No. of advocacy/planning tools developed		
Rationale	The strategy is to both increase HIV/AIDS resources and ensure that such resources are spent cost-effectively. This is being achieved by working directly with multisectoral groups of stakeholders in developing countries to develop relevant information (e.g., describing the epidemic and ways to mitigate it) and analyzing such information so as to focus resources on activities that will achieve the greatest impact. Furthermore, by working with the IAEN, it becomes possible to create awareness regarding these AIDS and economic issues in developing countries.					
M&E Plan	Monitoring continues to be conducted through regular reporting mechanisms, which capture progress toward the achievement of specific results.					
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Table 2. FY Activities in Detail
HEARD Subcontract

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global/Regional	<i>Activity Number:</i> 16 <i>Last FY's Activity Number:</i> 06 <i>Start Date:</i> 05/02 <i>End Date:</i> 11/03	Human Capacity Building	<u>Outputs</u> Financial support to HEARD to provide TA to students to conduct research on socioeconomic impacts of HIV/AIDS	<u>Output Indicators</u> No. of organizations receiving TA/financial support	USAID Budget: \$15,000 FY Budget: \$0	University of Natal, HEARD
Rationale	By supporting the University of Natal's HEARD program, it is possible to support a local research organization that assists South Africa and other countries in the region to assess the economics of HIV/AIDS.					
M&E Plan	See POLICY Project activity-specific reports.					
Contacts	Name: Steven Forsythe Email: s.forsythe@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
AIDS Program Effort Index

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	<i>Activity Number: 17</i> <i>Last FY's Activity Number: 7</i> <i>Start Date: 07/00</i> <i>End Date: 10/03</i>	Tools Development	<u>Outputs</u> Country-specific reports of preliminary results and 1 final report of country and region-specific results	<u>Output Indicators</u> No. of reports developed No. of reports disseminated	USAID Budget: \$120,000 FY Budget: \$0	UNAIDS, WHO
Rationale	The API will serve to monitor trends in program inputs and efforts and changes in the policy environment over time within a set of select developing countries. It also serves as a diagnostic tool indicating areas of strengths/weaknesses in each participating country's national HIV/AIDS program.					
M&E Plan	See POLICY Project activity-specific report.					
Contacts	Name: John Stover and Jane Begala Email: j.stover@tfgi.com and j.begala@tfgi.com Tel: (860) 633-3501 Fax: (860) 657-3918					

Table 2. FY Activities in Detail
UNAIDS Estimates and Projections

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	Activity Number: 18				USAID Budget: \$150,000 FY Budget: \$75,000	WHO, UNAIDS, INSP
	Last FY's Activity Number: 08	Tools Development	<u>Outputs</u> Global estimates of current HIV/AIDS spending Updated "Science" article	<u>Output Indicators</u> No. of reports developed		
	Start Date: 07/00					
	End Date: 06/04	Human Capacity Building	<u>Outputs</u> Training sessions	<u>Output Indicators</u> No. of training sessions conducted No. of people trained		
Rationale	By maintaining a record of current spending and required resources, it becomes possible for global policymakers to track resources and identify gaps that may exist.					
M&E Plan	See POLICY Project activity-specific reports.					
Contacts	Name: Steven Forsythe Email: s.forsythe@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
Global Survey to Measure Service Coverage

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	<i>Activity Number: 19</i> <i>Last FY's Activity Number: NA</i> <i>Start Date: 07/03</i> <i>End Date: 06/04</i>	Tools Development	<u>Outputs</u> Final report of service coverage and vulnerable populations estimates for countries where USAID HIV/AIDS programs have more than \$1 million	<u>Output Indicators</u> No. of reports developed	USAID Budget: \$525,000 FY Budget: \$525,000	UNAIDS, WHO, World Bank, CDC
Rationale	Coverage survey results will be used by national HIV/AIDS programs to track progress in delivery of essential services and to report to donors toward achievement of UNGASS goals. Results will also serve as input during strategic planning and will provide coverage data to partner organizations reporting progress to governing bodies.					
M&E Plan	See POLICY Project activity-specific reports.					
Contacts	Name: John Stover and Jane Begala Email: j.stover@tfgi.com and j.begala@tfgi.com Tel: 860-633-3501 Fax: 860-657-3918					

Table 2. FY Activities in Detail
UNAIDS Reference Group

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	<i>Activity Number:</i> 20 <i>Last FY's Activity Number:</i> NA <i>Start Date:</i> 07/03 <i>End Date:</i> 06/04	Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Contribution to the work of each of the reference groups and attendance at relevant meetings	<u>Output Indicators</u> No. of planning/policy formulation meetings	USAID Budget: \$75,000 FY Budget: \$75,000	UNAIDS
Rationale	Assistance from POLICY in the UN Reference Groups has been critical for ensuring that the results from these reference groups provide useful information to policymakers in developing countries.					
M&E Plan	Meetings attended will be tracked through records from Reference Groups.					
Contacts	Name: Steven Forsythe Email: s.forsythe@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694 Name: John Stover Email: j.stover@tfgi.com Tel: 860-633-3501 Fax: 860-657-3918					

Table 2. FY Activities in Detail
Core Package: South Africa

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	Activity Number: 21 Last FY's Activity Number: 16 Start Date: 05/02 End Date: 12/04	Tools Development	<u>Outputs</u> Reports	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of reports disseminated	USAID Budget: \$250,000 FY Budget: \$0	Centre for the Study of AIDS, University of Pretoria; National Association of People Living with HIV/AIDS
Rationale	The aim of the activity is to identify suitable indicators that will enable projects to measure the extent of and changes in HIV/AIDS-related stigma in local settings and institutions.					
M&E Plan	A baseline study will be conducted, identifying indicators of stigma. The proposed indicators will then be tested in the field and reviewed and redrafted. The proposed interventions will be tested in the field in 2004 through additional field support funding.					
Contacts	Name: Nikki Schaay Email: nschaay@polproj.co.za Tel: 27-21-462-0380 Fax: 27-21-462-5313					

Table 2. FY Activities in Detail
Core Package: Mexico

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	<i>Activity Number: 22</i> <i>Last FY's Activity Number: 17</i> <i>Start Date: 12/01</i> <i>End Date: 12/03</i>	Tools Development	<u>Outputs</u> Baseline data on stigma and discrimination focusing on MSM Report on internal stigma and how it affects access to and use of services Various research reports on stigma and discrimination and PLWHA	<u>Output Indicators</u> No. of reports developed No. of advocacy/planning tools developed	USAID Budget: \$300,000 FY Budget: \$50,000	CENSIDA - National AIDS Program; INSP - National Institute for Public Health; Colectivo Sol; Letra S; Red Mexicana de Personas Viviendo con VIH/SIDA (PLWHA network); FRENPAVIH (PLWHA network); local consultants
Rationale	The package of activities is intended to demonstrate how HIV/AIDS-related stigma and discrimination can be reduced through careful analysis and replicable interventions. Initiatives aimed at reducing the prevailing climate of stigma and discrimination have all too often only focused on the creation of non-discriminatory supportive national policies. The key to controlling stigma lies with people-centered activities that will ensure that the largely medical and legalized approach toward this epidemic is matched with an equally robust and personalized AIDS involvement approach.					
M&E Plan	See POLICY Project core package proposal.					
Contacts	Name: Mary Kincaid Email: m.kincaid@tfgi.com Tel: (919) 942-7875 Fax: (919) 942-7875					

Table 2. FY Activities in Detail
ABC Research

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	<i>Activity Number:</i> 23 <i>Last FY's Activity Number:</i> NA <i>Start Date:</i> 10/03 <i>End Date:</i> 06/04	Tools Development	<u>Outputs</u> Report highlighting major findings of the study and recommendations for further policy dialogue and advocacy activities <u>Outcomes</u> Improved knowledge about and capacity to address the key policy and socio-cultural issues related to ABC interventions	<u>Output Indicators</u> No. of reports developed No. of reports disseminated	USAID Budget: \$200,000 FY Budget: \$200,000	TBD
Rationale	There is a knowledge gap regarding how socio-cultural, economic, and political factors in a particular country setting affect stakeholders' understanding, definition, and acceptance of the ABC framework. The research will also identify how the socio-cultural, economic, and political context creates or impedes an enabling environment for an effective implementation of ABC and other broader approaches to HIV prevention.					
M&E Plan	See POLICY Project activity-specific reports.					
Contacts	Name: Pablo Magaz Email: p.magaz@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
Project Development-Capacity Building/Training

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	<i>Activity Number: 24</i> <i>Last FY's Activity Number: 10</i> <i>Start Date: 01/03</i> <i>End Date: 06/04</i>	Human Capacity Building	<u>Outputs</u> Up to 80 POLICY staff trained in updated knowledge and skills relative to HIV/AIDS program interventions <u>Outcomes</u> Up to 80 POLICY worldwide staff capable of assisting country counterparts and other policy-oriented personnel in selected technical subjects relevant to HIV/AIDS strategies, implementation programs, and policy formulation and recommendations	<u>Output Indicators</u> No. of training sessions conducted No. of people trained	USAID Budget: \$40,000 FY Budget: \$0	POLICY staff (US-based and field-based)
Rationale	POLICY staff need to maintain knowledge and skills relative to ever-changing HIV/AIDS strategies, interventions, and policy dialogue and formulation. POLICY has committed itself to periodic updating of its staff, and Technical Development Week is a cost-effective occasion to do so.					
M&E Plan	See POLICY Project activity-specific reports.					
Contacts	Name: Joseph Deering Email: j.deering@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
ASICAL

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	<i>Activity Number:</i> 25 <i>Last FY's Activity Number:</i> 12 <i>Start Date:</i> 07/01 <i>End Date:</i> 6/04	Advocacy	<u>Outputs</u> Development of advocacy campaigns to address the health needs of MSM Advocacy activities implemented <u>Outcomes</u> Political and popular support for MSM issues increased	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached No. of NGOs, coalitions, and/or networks formed	USAID Budget: \$375,000 FY Budget: \$125,000	ASICAL NGOs, national AIDS programs in LAC region
		Tools Development	<u>Outputs</u> Advocacy guide Full evaluation report on the ASICAL model Compendium of lessons learned from advocacy campaigns Report based on case studies related to human rights	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of reports developed No. of advocacy/planning tools disseminated		
		Human Capacity Building	<u>Outputs</u> Advocacy training sessions replicated in home countries	<u>Output Indicators</u> No. of training sessions conducted No. of people trained		
Rationale	The development of tools and strengthening of local capacity among MSM in Latin America to develop and implement advocacy campaigns will promote men’s health for effective HIV/AIDS prevention.					
M&E Plan	See POLICY Project activity-specific reports.					
Contacts	Name: Omar Perez Email:o.perez@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
Human Rights Support

Table 2. FY Activities in Detail Human Rights Support						
Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	Activity Number: 26 Last FY's Activity Number: 13 Start Date: 09/02 End Date: 06/04				USAID Budget: \$355,000 FY Budget: \$150,000	UNAIDS, ABA
		Tools Development	<u>Outputs</u> Commentary on the matrix from program managers, CAs, POLICY staff Three technical briefs published on human rights <u>Outcomes</u> Increased understanding, sensitivity and utilization of human rights matrix by target groups	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of reports developed		
		Human Capacity Building	<u>Outputs</u> Participation of 100 or more persons in the human rights program at 2004 International HIV/AIDS Conference in Bangkok <u>Outcomes</u> Increased appreciation of human rights and their integration into stigma and discrimination indicators as well as in country legal reviews	<u>Output Indicators</u> No. of organizations receiving TA/financial support		
Rationale	Capacity development for increased understanding, integration, and reporting of human rights into POLICY, CA, host country activities, which will advance fulfillment of human rights as a crosscutting issue within the POLICY Project.					
M&E Plan	See POLICY Project activity-specific reports.					
Contacts	Name: Lane Porter Email: l.porter@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
FXB+

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	<i>Activity Number: 27</i> <i>Last FY's Activity Number: NA</i> <i>Start Date: 09/03</i> <i>End Date: 06/04</i>	Human Capacity Building	<u>Outputs</u> Three-day Health and Human Rights course <u>Outcomes</u> Increased integration of human rights in USAID PHN and D&G project design and implementation	<u>Output Indicators</u> No. of training sessions conducted No. of people trained No. of organizations receiving TA/financial support	USAID Budget: \$300,000 FY Budget: \$300,000	USAID, FXB Center at Harvard University
Rationale	The Health and Human Rights course will focus on ensuring that USAID Mission and Washington-based staff are informed about human rights and the role human rights should play in the development and execution of work to achieve HIV/AIDS and reproductive health goals.					
M&E Plan	See POLICY Project activity-specific reports.					
Contacts	Name: Lane Porter Email: l.porter@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
Women's Inheritance Rights: Kenya

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	Activity Number: 28 Last FY's Activity Number: NA Start Date: 10/03 End Date: 10/04	Advocacy	<u>Outputs</u> Participatory planning meeting to identify priority areas and strategies for reform Advocacy activities by small-grant awardees (NGOs) <u>Outcomes</u> Increased political and popular support for women’s inheritance rights in Kenya	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached	USAID Budget: \$150,000 FY Budget: \$150,000	National HIV/AIDS programs, civil society organizations, AIDS service organizations
		Tools Development	<u>Outputs</u> Advocacy tools and training module for the promotion of women’s inheritance rights	<u>Output Indicators</u> No. of advocacy/planning tools developed		
		Human Capacity Building	<u>Outputs</u> Advocacy training sessions	<u>Output Indicators</u> No. of training sessions conducted No. of people trained No. of modules-curricula-training materials developed		
Rationale	Denial of inheritance rights to women who lose their spouses to AIDS is a clearly documented and widespread HIV-related human rights violation. Yet, in almost all countries, policy reform and, especially, successful implementation to address these violations has not occurred. We propose to conduct a demonstration project of linked legal and policy assessment and reform, paired with grassroots advocacy and education related to women’s inheritance rights, in Kenya. Lessons learned and tools can be applied in other country settings. A set of practical policy advocacy tools, both at the national and at the grassroots levels, can be adapted to support efforts to promote and protect women’s inheritance rights in other countries.					
M&E Plan	Please see POLICY Project activity-specific reports.					
Contacts	Name: Anne Eckman Email: a.eckman@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail <i>Core Package TBD</i>						
Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Global	<i>Activity Number:</i> 29 <i>Last FY's Activity Number:</i> NA <i>Start Date:</i> <i>End Date:</i>		TBD	TBD	USAID Budget: \$150,000 FY Budget: \$150,000	TBD
Rationale	TBD					
M&E Plan	TBD					
Contacts	Name: Felicity Young Email: f.young@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
Southern Africa Regional HIV/AIDS Program (RHAP)

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Regional/Southern Africa	<i>Activity Number:</i> 30 <i>Last FY's Activity Number:</i> 19 <i>Start Date:</i> 9/00 <i>End Date:</i> 06/04	Advocacy	<u>Outputs</u> Advocacy and awareness-raising activities Small grants to implement advocacy events <u>Outcomes</u> Increased political and popular support for HIV/AIDS issues, VCT, OVC, and food security, in particular	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached No. of new organizations involved in advocacy No. of PLWA involved in advocacy <u>Outcome Indicators</u> No. of public officials/NGOs with increased political and popular support for FP/RH/HIV/AIDS	USAID Budget: \$3,465,000 FY Budget: \$900,000	National Emergency Response Committee on HIV/AIDS in Swaziland (NERCHA), Lesotho HIV/AIDS Program Coordinating Authority (LAPCA), Ministry of Health and Social Welfare (MOHSW)-Swaziland, Ministry of Education-Lesotho, University of Botswana, Lesotho Red Cross Association, Lesotho Scouts Association, Botswana Family Welfare Association (BOFWA), Save the Children-Swaziland
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Regional policies and plans Planning and policy dialogue meetings <u>Outcomes</u> Improved planning and financing for HIV/AIDS	<u>Output Indicators</u> No. of HIV/AIDS plans developed No. of NGOs involved in planning/policy formulation No. of PLWA involved in planning/policy formulation No. of people attending planning/policy dialogue meetings		

		<p>Tools Development</p> <p><u>Outputs</u> Reports on: RHAP Best Practice, Small Grants Program, Health Promoting Schools Initiative</p> <p>Maintenance of RHAP website</p> <p><u>Outcomes</u> Data used to promote policy reform</p>	<p><u>Output Indicators</u> No. of reports developed</p> <p>No. of reports disseminated</p>		
		<p>Human Capacity Building</p> <p><u>Outputs</u> Training sessions</p> <p>Development of OVC Lifeskills and Care curriculum in Botswana</p> <p><u>Outcomes</u> PLWHA organizations and NGOs, CBOs, FBOs demonstrate enhanced skills in planning advocacy activities and in participating in the strategic planning process</p>	<p><u>Output Indicators</u> No. of training sessions conducted</p> <p>No. of people trained</p> <p>No. of modules-curricula-training materials developed</p> <p>No. of organizations receiving TA/financial support</p> <p><u>Outcome Indicators</u> No. of NGOs/CBOs/FBOs and PLWHA organizations demonstrating enhanced skills in planning</p>		
Rationale	Through a coordinated strategy for dealing with HIV/AIDS, the Regional HIV/AIDS Program is improving HIV/AIDS policies in the region. In particular, POLICY supports and provides assistance to the following focus areas: regional policy activities, networking and information sharing, and improved consistency and comparability of data. POLICY, in close collaboration with the US Embassies, has provided technical assistance in the planning and implementation of the US Ambassador's Initiative Program in Botswana, Lesotho, and Swaziland.				
M&E Plan	See RHAP Strategy and Workplan 2003-2004.				
Contacts	Name: Sylvia Abrahams Email: sabrahams@polproj.co.za Tel: 27-21-462-0380 Fax: 27-21-462-5313				

Table 2. FY Activities in Detail
OVC - Africa Bureau

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Regional/Africa	<i>Activity Number:</i> 31 <i>Last FY's Activity Number:</i> 4 <i>Start Date:</i> 03/01 <i>End Date:</i> 06/04	Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Country analyses and plans for 2 countries <u>Outcomes</u> Improved legislation and policies for OVC in selected countries	<u>Output Indicators</u> No. of HIV/AIDS plans developed No. of planning/policy formulation meetings	USAID Budget: \$50,000 FY Budget: \$0	NACP, Children's welfare agencies, NGOs/PVOs
Rationale	The intervention project in selected countries will build on what is already happening in OVC policy in the selected countries and help move the process forward in a participatory manner.					
M&E Plan	Activities will be monitored through quarterly reports.					
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Table 2. FY Activities in Detail
Mobile Task Team on Health

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Regional/Africa	<i>Activity Number:</i> 32 <i>Last FY's Activity Number:</i> 21 <i>Start Date:</i> 05/02 <i>End Date:</i> 06/04	Tools Development	<u>Outputs</u> Final report	<u>Output Indicators</u> No. of reports developed	USAID Budget: \$150,000 FY Budget: \$0	University of Natal/HEARD
Rationale	The creation of a professional, mobile support team (Health Task Team) to assist local health ministries on site, and to provide precisely the skills, tools and insights required, to supplement and build the capacity for a systemic response.					
M&E Plan	The key indicator of success would be acceptance of a schedule of implementation by the country MOH as well as the relevant development community. In addition, success would be gauged by the perception of the MOH, and the development community, of the value of the Health Task Team concept.					
Contacts	Name: Steven Forsythe Email: s.forsythe@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
Regional AIM Modeling

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Regional/ANE	Activity Number: 33 Last FY's Activity Number: 27 Start Date: 07/01 End Date: 6/04	Advocacy	<u>Outputs</u> AIM presentation for Mekong region <u>Outcomes</u> Increased political and popular support for HIV/AIDS policies and programs	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached	USAID Budget: \$70,000 FY Budget: \$0	USAID, international and local NGOs, government ministries
		Tools Development	<u>Outputs</u> AIM booklet <u>Outcomes</u> N/a	<u>Output Indicators</u> No. of advocacy/planning tools disseminated		
Rationale	An AIM booklet for selected Mekong countries (Laos, Viet Nam, Cambodia, and Thailand) can enhance understanding among policymakers and civil society of the status and impact of the AIDS epidemic in the region and the actions that can be taken to address it. AIM addresses the status of the epidemic in the countries of the region; the impact on demographic, social, and economic conditions; and the actions that need to be taken to prevent new infections, care for those already infected, and address the consequences of HIV/AIDS. 1,000 copies of the AIM booklet will be printed and distributed to the missions, embassies, and key policymakers in the region for their use. This presentation will be provided in PowerPoint and color transparencies and will include a presentation script.					
M&E Plan	See POLICY Project activity-specific reports.					
Contacts	Name: John Stover Email: j.stover@tfgi.com Tel: (860) 633-3501 Fax: (860) 657-3918					

Table 2. FY Activities in Detail
Building Civil Society

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Regional/ANE	<i>Activity Number:</i> 34 <i>Last FY's Activity Number:</i> 28 <i>Start Date:</i> 04/02 <i>End Date:</i> 01/04	Advocacy	<u>Outputs</u> Presentations and action plans for GOALS advocacy for resource allocation presentations <u>Outcomes</u> Increased level of political and popular support for improved HIV finance and resource planning, and the value of civil society involvement in the resource allocation decision-making process	<u>Output Indicators</u> No. of people reached No. of advocacy activities implemented	USAID Budget: \$235,000 FY Budget: \$0	National HIV/AIDS programs, civil society organizations, AIDS service organizations
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> GOALS Model for each country Meetings to facilitate multisectoral dialogue about country-specific GOALS Model <u>Outcomes</u> Improved planning and financing for HIV/AIDS	<u>Output Indicators</u> No. of NGOs involved in planning/policy formulation No. of planning/policy formulation meetings No. of budgets developed		
		Tools Development	<u>Outputs</u> GOALS booklet	<u>Output Indicators</u> No. of reports developed		
		Human Capacity Building	<u>Outputs</u> Training sessions on GOALS Model and its use for resource allocation advocacy <u>Outcomes</u> Strengthened capacity for multisectoral collaboration in HIV resource allocation decision making	<u>Output Indicators</u> No. of training sessions conducted No. of people trained		

Rationale	Improve the HIV/AIDS decision-making process for national-level resource allocation by utilizing evidence-based and multisectoral participatory processes.
M&E Plan	See POLICY Project activity-specific reports.
Contacts	Name: Felicity Young Email: f.young@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694

Table 2. FY Activities in Detail
Political Commitment: Regional ANE

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Regional/ANE	<i>Activity Number:</i> 35 <i>Last FY's Activity Number:</i> 29 <i>Start Date:</i> 10/01 <i>End Date:</i> 06/04	Advocacy	<u>Outputs</u> Series of meetings and other advocacy and awareness-raising activities <u>Outcomes</u> Increased political commitment of various sectors of society to respond to HIV/AIDS Increased levels of political commitment from various key sectors	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached No. of new organizations involved in advocacy <u>Outcome Indicators</u> Number of public officials and representatives of key sectors who publicly express commitment to HIV/AIDS or take other concerted actions to respond to the epidemic	USAID Budget: \$150,000 FY Budget: \$0	TBD
		Rationale	The ANE Regional Program supports policy and advocacy efforts in the public and private sectors as a means to increase commitment, resource allocation, and participation at the local/community, subnational, and national levels. By working in conjunction with and through governmental, educational, and civil society groups, both the implementation of scale-up programs as well as political and community commitment will be improved.			
		M&E Plan	See POLICY Project activity-specific reports.			
		Contacts	Name: Felicity Young Email: f.young@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694			

Table 2. FY Activities in Detail
Regional Faith Based

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Regional/ANE	<i>Activity Number: 36</i> <i>Last FY's Activity Number: 31</i> <i>Start Date: 05/02</i> <i>End Date: 08/04</i>	Advocacy	<u>Outputs</u> New advocacy messages/campaigns addressing HIV and the Muslim faith <u>Outcomes</u> Increased global leadership on faith and HIV/AIDS issues	<u>Output Indicators</u> No. of people reached No. of advocacy activities implemented <u>Outcome Indicators</u> No. of muslim leaders addressing HIV issues within their communities	USAID Budget: \$68,000 FY Budget: \$0	USAID, Islamic organizations, PLWHA organizations
Rationale	Strong political commitment among leaders, including religious leaders is essential to ensure a broad-based HIV response that addresses HIV-related stigma and discrimination. PLWHA experience a range of physical, emotional, and spiritual needs. The support of faith leaders can facilitate access to services through addressing HIV-related stigma and discrimination. Additionally, faith leaders can exert a powerful influence on policies. This activity supports the mobilization of Muslim leaders in the fight against HIV/AIDS.					
M&E Plan	See POLICY Project activity-specific reports.					
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Table 2. FY Activities in Detail
Women and HIV

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Regional/ANE	<i>Activity Number:</i> 37 <i>Last FY's Activity Number:</i> NA <i>Start Date:</i> 11/03 <i>End Date:</i> 06/04		TBD	TBD	USAID Budget: \$85,000 FY Budget: \$0	TBD
Rationale	TBD					
M&E Plan	TBD					
Contacts	Name: Felicity Young Email: f.young@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
Rapid Response ANE

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners	
Regional/ANE	Activity Number: 38	Advocacy	<u>Outputs</u> TBD	<u>Outcome Indicators</u> TBD	USAID Budget: \$372,250	TBD	
	Last FY's Activity Number: NA		<u>Outcomes</u> TBD		FY Budget: \$231,250		
	Start Date: 11/02	Rationale	While it is important to ensure that policy-focused activities meet the demands of USAID, the POLICY Project, and our partners, experience has indicated that unforeseen activities do arise. In order to remain responsive, it is essential that unplanned policy activities be accommodated (as far as possible) within the dictates of our collective goal.				
	End Date: 06/04	M&E Plan	See POLICY Project activity-specific reports.				
		Contacts	Name: Felicity Young Email: f.young@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694				

Table 2. FY Activities in Detail
APN+

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Regional/ANE	Activity Number: 39 Last FY's Activity Number: 33 Start Date: 07/02 End Date: 06/04	Advocacy	<u>Outputs</u> Establishment of a functioning APN+ secretariat <u>Outcomes</u> APN+ leaders involved in regional and national work to improve advocacy efforts and policies for PLWHA	<u>Output Indicators</u> No. of NGOs, coalitions, and/or networks formed No. of people reached No. of advocacy activities implemented <u>Outcome Indicators</u> Number of APN+ leaders involved in advocacy work	USAID Budget: \$263,750 FY Budget: \$63,750	APN+
		Tools Development	<u>Outputs</u> Advocacy tool	<u>Output Indicators</u> No. of advocacy/planning tools developed		
		Human Capacity Building	<u>Outputs</u> Training sessions <u>Outcomes</u> Improved staff and steering committee skills in governance, management of networks, and advocacy	<u>Output Indicators</u> No. of training sessions conducted No. of people trained <u>Outcome Indicators</u> Number of staff and steering committee members with increased skills in governance, management of networks, and advocacy		
Rationale	One of the key recommendations from the UNGASS Declaration (July 2001) is the meaningful and active involvement of people living with HIV/AIDS (PLWHA) in all aspects of policy formulation and implementation.					
M&E Plan	Activities will be monitored through quarterly reports.					
Contacts	Name: David Lowe Email: davidbkkth@yahoo.com Tel: 662 615-0538 or 661 720-8191 Fax: 662 615-0533					

Table 2. FY Activities in Detail
Policy Assessment: China

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Regional/ANE	<i>Activity Number:</i> 40 <i>Last FY's Activity Number:</i> 34 <i>Start Date:</i> 07/02 <i>End Date:</i> 06/04	Advocacy	<u>Outputs</u> Policy and legal/regulatory environment scan Civil society (NGO) coalition at provincial level Advocacy training for civil society organizations Advocacy activities conducted <u>Outcomes</u> Increased level of political and popular support for HIV/AIDS programs at provincial and prefecture level	<u>Output Indicators</u> No. of advocacy activities implemented No. of NGOs, coalitions, and/or networks formed No. of people reached <u>Outcome Indicators</u> No. of public officials (at provincial and prefecture level) who publicly express commitment for HIV/AIDS	USAID Budget: \$500,000 FY Budget: \$375,000	Ministry of Health (CDC) at national, provincial, and prefecture levels Mass organizations – Women's and Youth Federation USAID CAs – Family Health International (FHI), Population Service International (PSI), and International HIV/AIDS Alliance International NGOs/PVOs
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Planning meeting/workshop for policy and program managers <u>Outcomes</u> Increased capacity of provincial and prefecture MOH officials to implement HIV/AIDS strategies and activities	<u>Output Indicators</u> No. of HIV/AIDS plans developed No. of HIV/AIDS policies developed <u>Outcome Indicators</u> No. of provinces and prefectures implementing key national and/or new policies		

		Tools Development	<u>Outputs</u> Research reports <u>Outcomes</u> Increased understanding of the negative impact of HIV-related stigma and discrimination on HIV prevention and care programs	<u>Output Indicators</u> No. of reports developed No. of reports disseminated		
		Human Capacity Building	<u>Outputs</u> Workshops People trained in (1) advocacy, (2) policy development, (3) strategic planning, (4) tool development and applications, and (5) strategies for working with communities infected and affected	<u>Output Indicators</u> No. of training sessions conducted No. of people trained <u>Outcome Indicators</u> Improved capacity of policymakers, program planners, NGOs, and PLWHA to be better advocates and policymakers		
Rationale	While China's national HIV prevalence rate is low compared to elsewhere in Asia, the epidemic contains elements that could potentially lead to an explosive situation. Under the guidance of the government of China (GOC), which has already drafted the national and provincial HIV/AIDS strategies, there is now an opportunity for bilateral donors to assist and improve on targeted existing responses to a maturing epidemic. The POLICY Project, along with FHI, PSI, and the International AIDS Alliance, has been nominated to assist in the implementation of USAID's China Framework. A key element of this framework is the establishment of an enabling policy environment. Social mobilization and effective policy development and implementation are crucial in mounting an effective response to HIV/STIs in China. Stigma and discrimination remains an important issue in China and importantly PLWHA and other communities affected need to be activity involved in the response.					
M&E Plan	See POLICY Project activity-specific reports.					
Contacts	Name: Felicity Young Email: f.young@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
Advocacy and Sex Work

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Regional/ANE	Activity Number: 41 Last FY's Activity Number: 35 Start Date: 09/02 End Date: 09/04	Advocacy	<u>Outputs</u> HIV/AIDS, sex work, and human rights advocacy campaigns <u>Outcomes</u> Increased political and popular commitment and support to HIV-related sex industry interventions that support involvement of sex workers	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached <u>Outcome Indicators</u> No. of HIV program planners and/or policymakers who publicly express support for the greater involvement of sex workers in the design and delivery of sex industry interventions	USAID Budget: \$285,000 FY Budget: \$85,000	UNAIDS, international organizations working with sex workers, local sex worker NGOs
		Human Capacity Building	<u>Outputs</u> Advocacy training workshops <u>Outcomes</u> Increased human capacity of sex workers to participate in the design of sex industry and HIV prevention interventions	<u>Output Indicators</u> No. of training sessions conducted No. of people trained <u>Outcome Indicators</u> No. of sex workers able to participate in the design and delivery HIV/AIDS prevention and care programs targeted at the sex industry		
Rationale	In the ANE region, evidence points to the clear role of commercial sex in the spread of HIV. However, sex work continues to be one of the main misunderstood and under addressed risk environments for HIV transmission in the ANE region, especially evident in the policy arena. While early epidemics in some nations (e.g., China, Indonesia, Nepal, Thailand, Burma) are dominated more by spread among injecting drug users (IDUs) than among sex workers, eventually HIV does reach moderate to high levels among sex workers in almost all areas. Spread into less at-risk persons is thought to be fueled largely by transmission from sex workers to their clients, and from them to women and men who are their partners. Further, in specific countries (e.g., Vietnam, Nepal, China), a significant number of sex workers are also injectors, a condition of double jeopardy that usually signals very high levels of HIV. Addressing the regional policy and advocacy gaps related to the growing sex industry is an important component of an HIV/AIDS prevention and care response in the region.					

M&E Plan	See POLICY Project activity-specific reports.
Contacts	Name: Felicity Young Email: f.young@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694

Table 2. FY Activities in Detail

Advocacy: GIPA

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Regional/ANE	Activity Number: 42 Last FY's Activity Number: 36 Start Date: 07/02 End Date: 06/04	Advocacy	<u>Outputs</u> Advocacy activities <u>Outcomes</u> Increased and more meaningful involvement of PLWHA in policy and program activities of USAID Missions and CAs in ANE	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached <u>Outcome Indicators</u> Number of PLWHA involved in USAID Missions and CA policy and program activities	USAID Budget: \$241,250 FY Budget: \$191,250	TBD
		Human Capacity Building	<u>Outputs</u> Training sessions People trained Training modules/curricula	<u>Output Indicators</u> No. of modules-curricula-training materials developed No. of training sessions conducted No. of people trained		
Rationale	GIPA is an essential element of a comprehensive response to HIV/AIDS. POLICY will undertake advocacy activities and build capacity among PLWHA.					
M&E Plan	See POLICY Project activity-specific reports.					
Contacts	Name: Pablo Magaz Email: p.magaz@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
MSM

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Regional/ANE	<i>Activity Number: 43</i> <i>Last FY's Activity Number: NA</i> <i>Start Date: 02/04</i> <i>End Date: 06/04</i>	Tools Development	<u>Outputs</u> Reports Advocacy plan	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of advocacy/planning tools disseminated	USAID Budget: \$127,500 FY Budget: \$127,500	
Rationale	Sex between men continues to be an under-addressed risk environment for HIV transmission in the ANE region. MSM are stigmatized and socially marginalized and their meaningful involvement in policy formulation, program design, and implementation is generally overlooked. The tools development work will be used to develop an advocacy agenda for MSM work in specific countries and on a regional basis.					
M&E Plan	Activities will be monitored through quarterly reports.					
Contacts	Name: David Lowe Email: davidbkkth@yahoo.com Tel: 662 615-0538 or 661 720-8191 Fax: 662 615-0533					

Table 2. FY Activities in Detail <i>Treatment</i>						
Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Regional/ANE	<i>Activity Number: 44</i> <i>Last FY's Activity Number: NA</i> <i>Start Date: 10/03</i> <i>End Date: 06/04</i>	Tools Development	<u>Outputs</u> Report	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of advocacy/planning tools disseminated	USAID Budget: \$276,250 FY Budget: \$276,250	Government, NGOs, CBOs
Rationale	While some progress has been made and HIV/AIDS treatments are more accessible in the ANE region, access to affordable treatments currently remains very limited. If progress is to be made in making treatments significantly more accessible, a strategic approach is needed to address the many challenges faced by developing nations in achieving this goal.					
M&E Plan	Activities will be monitored through quarterly reports.					
Contacts	Name: David Lowe Email: davidbkkth@yahoo.com Tel: 662 615-0538 or 661 720-8191 Fax: 662 615-0533					

Table 2. FY Activities in Detail
Ethiopia: Improving the policy environment for HIV/AIDS

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Ethiopia	Activity Number: 45	Advocacy	<u>Outputs</u> TBD		USAID Budget: \$700,000 FY Budget: \$50,000	NACS, RACs, Ministry of Labor and Social Affairs, CETU, Employers Federation, Chamber of Commerce, ILO, MOH, CDC, UNAIDS, key USAID CAs, NOP, MOH/Family Health Department, the Family Guidance Association, UNDP, CSA, DKT, Ministry of Planning, Regional AIDS Council Secretariats, Regional Health Bureaus, national and international NGOs, Ministry of Justice, HAPCO
	Last FY's Activity Number: 37 Start Date: 7/00 End Date: 6/04	Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> TBD <u>Outcomes</u> TBD			
Rationale	Improving the policy environment and addressing assistance needs of the key actors for the implementation of a multisectoral response for the HIV/AIDS epidemic in Ethiopia.					
M&E Plan	See country-specific strategy and workplan.					
Contacts	Name: Elizabeth Neason Email: e.neason@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
Ghana: Strengthening political and popular support for HIV/AIDS issues

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Ghana	Activity Number: 46	Advocacy	<u>Outputs</u> Advocacy activities	<u>Output Indicators</u> No. of advocacy activities implemented	USAID Budget: \$703,311 FY Budget: \$300,000	MOH, NACP, Ghana AIDS Commission
	Last FY's Activity Number: 38		NGO coalitions and networks	No. of people reached		
	Start Date: 7/00		New organizations involved in advocacy	No. of NGOs, coalitions, and/or networks formed		
	End Date: 6/04		<u>Outcomes</u> Political and popular support broadened and strengthened	No. of new organizations involved in advocacy		
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> HIV/AIDS policy OVC policy guidelines RTI/STI guidelines <u>Outcomes</u> Improved environment for HIV/AIDS	<u>Output Indicators</u> No. of HIV/AIDS policies developed No. of HIV/AIDS plans developed		
		Tools Development	<u>Outputs</u> Updated AIM Updated AIM booklet <u>Outcomes</u> Accurate, up-to-date, and relevant information informs policy decisions	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of advocacy/planning tools disseminated		
Rationale	Although there has been a reported decline in Ghana's HIV prevalence rate, there is still concern that the rate may rise quickly if interventions are not strengthened. The national rate also masks regional disparities. USAID/Accra has just released its new CSP and HIV/AIDS Strategy. POLICY activities have been developed to support this strategy.					

M&E Plan	See Ghana 2003-2004 Strategy and Workplan.
Contacts	Name: Donald Dickerson Email: dickerson@firstnet1.com Tel (Benin): 229-30-18-95 Fax: 229-30-63-15

Table 2. FY Activities in Detail <i>Kenya: Improved enabling environment for the provision of HIV/AIDS services</i>						
Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Kenya	<i>Activity Number:</i> 47 <i>Last FY's Activity Number:</i> 39 <i>Start Date:</i> 10/00 <i>End Date:</i> 6/04	Advocacy	<u>Outputs</u> Advocacy activities based on the document on "Mainstreaming Gender into the HIV/AIDS National Strategic Plan" Anti-stigma/ discrimination advocacy campaigns Workshops with D&G partners on HIV/AIDS legal issues, focused especially on gender, PLWHA and civil society <u>Outcomes</u> Political and popular commitment and support for HIV/AIDS prevention and care strengthened	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached No. of PLWA involved in advocacy	USAID Budget: \$3,885,000 FY Budget: \$1,005,000	FHI/IMPACT, PSI, Pathfinder, DELIVER, Horizons, MEASURE, CDC, SUNY-NY Strengthening Parliament Project, UNAIDS, UNICEF, Futures-Europe HIV/AIDS Prevention and Care Project (HAPAC), DFID, World Bank, Africa Medical and Relief Foundation (AMREF), National AIDS Control Council (NACC), Kenya AIDS NGOs Consortium (KANCO), Network of People Living with HIV/AIDS in Kenya (NEPHAK), other PLWHA

		<p>Planning, Finance, Budgeting, Policy Formulation</p>	<p><u>Outputs</u></p> <p>OVC and gender policy and program guidelines</p> <p>Inter-religious AIDS Consortium (IRAC) new constitution, strategy, workplans, and budgets</p> <p>Education sector policy for Ministry of Education</p> <p>Effective planning for 2003 KDHS, including HIV/AIDS components</p> <p>Health financial information system (FIS)</p> <p><u>Outcomes</u></p> <p>Improved planning and financing for HIV/AIDS</p> <p>Increased government, civil society, and private sector funding for HIV/AIDS</p>	<p><u>Output Indicators</u></p> <p>No. of HIV/AIDS policies developed</p> <p>No. of PLWA involved in planning/policy formulation</p> <p>No. of people attending planning/policy dialogue meetings</p>		<p>organizations, MOH's National AIDS and STIs Control Program (NAS COP), AIDS Control Units (ACUs) in many ministries, Attorney General's Office</p>
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		<p>Tools Development</p> <p><u>Outputs</u> AIDS Program Index (API) HIV/AIDS resource allocation (GOALS) model "AIDS in Kenya" book 2004 HIV/AIDS program review planned, facilitated, and disseminated Information for review of legislation on HIV/AIDS in Kenya World AIDS Day Briefing Kits</p> <p><u>Outcomes</u> Accurate, up-to-date and relevant information informs policy decisions</p>	<p><u>Output Indicators</u> No. of advocacy/planning tools developed No. of advocacy/planning tools disseminated No. of reports disseminated</p>		
		<p>Human Capacity Building</p> <p><u>Outputs</u> People trained Training sessions</p> <p><u>Outcomes</u> Increased skills in policy development and advocacy</p>	<p><u>Output Indicators</u> No. of training sessions conducted No. of modules-curricula-training materials developed No. of organizations receiving TA/financial support No. of people trained</p>		
Rationale	Improving the policy environment and addressing the needs of key stakeholders for implementation of a multisectoral response for HIV/AIDS prevention, care, and treatment in Kenya.				
M&E Plan	See Strategy and Workplan Update, Kenya, October 2002-September 2003 and workplan for Year 4 (2004).				
Contacts	Name: Angeline Siparo Email: asiparo@policy.or.ke Tel: 254-2723951, 2723952, 2716760, 2716761 Fax: 254-2-2726121				

Table 2. FY Activities in Detail <i>Madagascar: Improving commodity security through establishment of a functioning national commodity security coordinating committee</i>						
Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Madagascar	<i>Activity Number:</i> 48 <i>Last FY's Activity Number:</i> NA <i>Start Date:</i> 3/03 <i>End Date:</i> 6/04	Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Functioning national commodity security coordinating committee <u>Outcomes</u> Improved commodity security, including STI drugs, OI drugs, and ARVs	<u>Output Indicators</u> No. of planning/policy formulation meetings	USAID Budget: \$40,000 FY Budget: \$40,000	CNLS
Rationale	A functioning national commodity security coordinating committee will improve commodity security in the country, including STI drugs, OI drugs, and ARVs.					
M&E Plan	See country-specific strategy and workplan.					
Contacts	Name: Nicolas de Metz Email: nicolas@spn.mg or tfgi.madagascar@simicro.mg Tel: (261) 20 22 373-72 , (261) 32 07 373-72 Fax: (261) 20 22 373 97					

Table 2. FY Activities in Detail
Malawi: Developing and implementing multisectoral HIV/AIDS policies and plans

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Malawi	<i>Activity Number:</i> 49 <i>Last FY's Activity Number:</i> 40 <i>Start Date:</i> 4/01 <i>End Date:</i> 6/04	Advocacy	<u>Outputs</u> Advocacy campaigns to influence implementation of national HIV/AIDS policy, revision of priority legislation, and reduction of stigma and discrimination Stakeholder participation in advocacy <u>Outcomes</u> Political and popular commitment and support for HIV/AIDS prevention, care, treatment and mitigation strengthened	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached No. of new organizations involved in advocacy No. of PLWA involved in advocacy <u>Outcome Indicators</u> No. of public officials and NGOs that express commitment and support for HIV/AIDS prevention, care, treatment, and mitigation	USAID Budget: \$400,000 FY Budget: TBD (pending finalization with Mission on new activities and budget)	National AIDS Commission (NAC), Malawi Network of People Living with HIV/AIDS (MANET), Ministry of Health and Population, Save the Children/Umoyo Network, UNAIDS, UNDP, CDC, FHI/Impact, MSH, National Democratic Institute, Project Hope, MEASURE/SARA
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Plans, policies, guidelines, and budgets <u>Outcomes</u> Plans, policies, guidelines, and budgets Increased government, civil society, and private sector funding for HIV/AIDS	<u>Output Indicators</u> No. of HIV/AIDS plans developed No. of budgets developed <u>Outcome Indicators</u> No. of plans, policies, guidelines, and budgets implemented		

		<p>Tools Development</p> <p><u>Outputs</u> Research to inform legislative review/revision, policy analysis, program planning and advocacy activities</p> <p><u>Outcomes</u> Research used for conducting advocacy and developing plans, policies, and budgets</p> <p>Advocacy/planning tools used for conducting advocacy and developing plans, policies and budgets</p>	<p><u>Output Indicators</u> No. of advocacy/planning tools developed</p> <p>No. of advocacy/planning tools disseminated</p> <p>No. of reports developed</p> <p>No. of reports disseminated</p> <p><u>Outcome Indicators</u> No. of reports used for conducting advocacy and developing plans, policies, and budgets</p> <p>No. of advocacy/planning tools used for conducting advocacy and developing plans, policies, and budgets</p>		
		<p>Human Capacity Building</p> <p><u>Outputs</u> Training sessions</p> <p>People trained in policy analysis, advocacy, and planning skills</p> <p><u>Outcomes</u> Increased policy analysis, advocacy, and planning skills</p>	<p><u>Output Indicators</u> No. of training sessions conducted</p> <p>No. of people trained</p> <p><u>Outcome Indicators</u> No. of people demonstrating increased policy analysis, advocacy, and planning skills</p> <p>No. of existing advocacy networks strengthened at central, regional, and subregional levels</p>		
Rationale	Supporting an expanded multisectoral response to HIV/AIDS in Malawi through building appreciation of and applying HIV/AIDS-related human rights as well as strengthening advocacy capacity for the development and implementation of HIV/AIDS policies and plans.				
M&E Plan	See Malawi Strategy and Workplan (being updated once Mission finalizes new activities and budget).				
Contacts	Name: Shawn Aldridge Email: saldridge@rti.org Tel: (919) 541-7391 Fax: (919) 541-6621				

Table 2. FY Activities in Detail						
Mali: Increasing the support for HIV/AIDS programs and the capacity of stakeholders to participate in advocacy						
Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Mali	Activity Number: 50 Last FY's Activity Number: 41 Start Date: 5/01 End Date: 6/04	Advocacy	<u>Outputs</u> Educational materials in national languages Advocacy sessions <u>Outcomes</u> Increased support for HIV/AIDS programs among target audiences	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached No. of NGOs, coalitions, and/or networks formed No. of new organizations involved in advocacy	USAID Budget: \$950,000 FY Budget: \$350,000	National AIDS Control Program (PNLS) of Ministry of Health, Groupe Pivot (NGO), bilateral USAID Projects, (National and Cercle level), UNAIDS, PSI, CDC
		Tools Development	<u>Outputs</u> Updated AIM and related advocacy materials <u>Outcomes</u> Accurate, up-to-date and relevant information informs policy decisions	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of advocacy/planning tools disseminated		
Rationale	Although Mali's national HIV prevalence is low (1.7%), it is higher among certain vulnerable groups and the disease could quickly spread. The country's previous and current presidents and other national leaders are strongly and publicly committed to containing the epidemic, mobilizing key stakeholders such as religious leaders to join in the effort, and supporting a community-level response to prevention, care, and treatment.					
M&E Plan	See Mali Strategy and Workplan, July 2003-June 2004.					
Contacts	Name: Modibo Maiga Email: mpolicy@afribone.net.ml Tel: (Mali) (223) 292 844					

Table 2. FY Activities in Detail
Mozambique: Strengthening the local capacity to develop and use information for policy analysis

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Mozambique	Activity Number: 51 Last FY's Activity Number: 42 Start Date: 10/00 End Date: 6/04	Advocacy	<u>Outputs</u> Advocacy and awareness-raising activities Budget and legal analyses for use in advocacy <u>Outcomes</u> Greater awareness of current HIV/AIDS situation at the national and provincial levels, potential impacts, and resources needed to address the epidemic	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached	USAID Budget: \$1,475,000 FY Budget: \$200,000	Multisectoral Technical Group (National Statistics Institute; Ministries of Health, Plan and Finance, Education, Agriculture; National AIDS Council; Center for Population Studies, School of Medicine, Eduardo Mondlane University; CDC
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Revised National Strategic Plan and associated budget <u>Outcomes</u> Improved planning and resource allocation for national response to HIV/AIDS	<u>Output Indicators</u> No. of HIV/AIDS plans developed No. of budgets developed		
		Tools Development	<u>Outputs</u> Approved report of sentinel surveillance results/Updated AIM application	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of advocacy/planning tools disseminated No. of reports developed No. of reports disseminated <u>Outcome Indicators</u> Key policymakers and program managers have access to official statistics and projections		

		Human Capacity Building	<u>Outputs</u> People trained Training sessions <u>Outcomes</u> Trainees use their skills and train others	<u>Output Indicators</u> No. of training sessions conducted No. of people trained <u>Outcome Indicators</u> No. of people trained (by POLICY Project and by trained trainers) who use their skills		
Rationale	Intersectoral collaboration and local ability to analyze policy on HIV/AIDS and use accurate and up-to-date information are critical to an effective national response to HIV/AIDS. POLICY was instrumental in creating the interministerial Technical Group, which provides information and TA to implementing agencies.					
M&E Plan	See Mozambique Strategy and Workplan, 2001-2002.					
Contacts	Name: Henriqueta Tojais Email: policyinfo@tropical.co.mz Name: Karen Foreit Email: k.foreit@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
Nigeria: Developing multisectoral HIV/AIDS policies and plans

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Nigeria	<p><i>Activity Number:</i> 52</p> <p><i>Last FY's Activity Number:</i> 43</p> <p><i>Start Date:</i> 7/00</p> <p><i>End Date:</i> 6/04</p>	Advocacy	<p><u>Outputs</u></p> <p>Awareness and sensitization workshops for NGOs and PLWHA on human rights</p> <p>Political party manifestos include HIV/AIDS as an issue</p> <p>Informed journalists and broadcasters</p> <p>News articles and advocacy presentations</p> <p>National strategy, workplan, and materials for PMTCT advocacy</p> <p><u>Outcomes</u></p> <p>Increased political and popular support for HIV/AIDS issues and programs</p> <p>PLWHA, NGOs, and public sector partners know and appreciate the human rights and gender aspects of the HIV/AIDS epidemic</p> <p>Greater involvement of the business sector in HIV/AIDS issues</p>	<p><u>Output Indicators</u></p> <p>No. of advocacy activities implemented</p> <p>No. of people reached</p> <p>No. of NGOs, coalitions, and/or networks formed</p> <p>No. of new organizations involved in advocacy</p> <p>No. of PLWA involved in advocacy</p> <p><u>Outcome Indicators</u></p> <p>No. of public officials, NGOs, and public sector businesses who publicly express commitment and support to HIV/AIDS.</p>	<p>USAID Budget: \$6,155,000</p> <p>FY Budget: \$2,250,000</p>	FHI, CEDPA, National Action Committee on AIDS, Federal Ministry of Health, National Library, Journalists Against AIDS, National Network of People Living with AIDS, Armed Forces Program in AIDS Control, Ministry of Defense, Ministry of Labor, UNAIDS, UNICEF, DFID

		<p>Planning, Finance, Budgeting, Policy Formulation</p>	<p><u>Outputs</u> HIV/AIDS policies at national level, for FBOs, workplace, and the military</p> <p>State-level action plans for HIV/AIDS</p> <p>HIV/AIDS operational policies</p> <p>Strategic plans developed for the military, paramilitary, and FBO sectors</p> <p>Proposals from Nigeria to the GFATM</p> <p>OVC guidelines</p> <p><u>Outcomes</u> Improved program planning at national and state levels</p>	<p><u>Output Indicators</u> No. of HIV/AIDS plans developed</p> <p>No. of HIV/AIDS policies developed</p> <p>No. of NGOs involved in planning/policy formulation</p> <p>No. of PLWA involved in planning/policy formulation</p> <p><u>Outcome Indicators</u> No. of national level HIV/AIDS policies, plans, and guidelines</p>		
		<p>Tools Development</p>	<p><u>Outputs</u> HIV/AIDS research, analyses, and study reports</p> <p>Policy briefs</p> <p>Information center in national library</p> <p>Improved HIV/AIDS M&E system</p> <p><u>Outcomes</u> Information on HIV/AIDS and its impacts used in policies, plans, and advocacy</p>	<p><u>Output Indicators</u> No. of advocacy/planning tools developed</p> <p>No. of advocacy/planning tools disseminated</p> <p>No. of reports developed</p> <p>No. of reports disseminated</p> <p><u>Outcome Indicators</u> Number of times POLICY Project generated data and information used in policies, plans, and advocacy messages</p>		

		Human Capacity Building	<u>Outputs</u> Training modules Training sessions People trained <u>Outcomes</u> Increased capacity of program managers to coordinate national OVC activities Increased in-country training capacity in HIV/AIDS	<u>Output Indicators</u> No. of training sessions conducted No. of people trained No. of modules-curricula-training materials developed No. of organizations receiving TA/financial support		
Rationale	HIV prevalence is on the rise in Nigeria and stands at around 6% (2001). Nigeria's large population combined with this prevalence makes it the third most impacted country in the world after India and South Africa. A newly elected democratic government is attempting to deal with the epidemic, but years of military rule have left the country's health infrastructure and its economy in shambles. While the current federal government is committed to dealing with the situation, it has little authority in the states and has not allocated nearly enough resources to successfully fight the epidemic.					
M&E Plan	See Nigeria Strategy and Workplan, FY 2002.					
Contacts	Name: Scott Moreland Email: s.moreland@tfgi.com Tel: (919) 941-9295 Fax: (919) 941-9154					

Table 2. FY Activities in Detail
REDSO/ESA: Building HIV/AIDS capacity for CRHCS

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: REDSO/ESA	Activity Number: 53				USAID Budget: \$730,000 FY Budget: \$200,000	Selected senior staff of the CRHCS and selected counterparts
	Last FY's Activity Number: 44	Tools Development	<u>Outputs</u> Country-specific analysis using GOALS Model HIV/AIDS-related policy brief	<u>Output Indicators</u> No. of advocacy/planning tools disseminated No. of reports developed		
	Start Date: 1/03 End Date: 6/04	Human Capacity Building	<u>Outputs</u> Trained CRHCS staff <u>Outcomes</u> CRHCS staff advise and guide regional country counterparts in advocacy and application and use of GOALS Model as tool for HIV/AIDS program design, implementation, and evaluation Key decision-makers of one country in the region versed in factors concerning HIV/AIDS programming on basis of GOALS analysis	<u>Output Indicators</u> No. of training sessions conducted No. of people trained No. of organizations receiving TA/financial support		
Rationale	REDSO/ESA has selected CRHCS as one of three principal African agencies to build capacity in HIV/AIDS policy-related knowledge and skills. POLICY is helping to build capacities at CRHCS to assess the extent of the regional HIV/AIDS pandemic, determine effective and efficient interventions, and advocate for appropriate policies to support programs.					
M&E Plan	See Strategy and Workplan, REDSO/ESA, 2002-2004.					
Contacts	Name: Joseph Deering Email: j.deering@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail <i>South Africa: Building the capacity of key institutions for effective HIV/AIDS advocacy and policymaking</i>						
Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: South Africa	<i>Activity Number:</i> 54 <i>Last FY's Activity Number:</i> 45 <i>Start Date:</i> 7/00 <i>End Date:</i> 6/04	Advocacy	<u>Outputs</u> HIV/AIDS advocacy and 'mainstreaming' events <u>Outcomes</u> Increased political and popular commitment and support to HIV/AIDS from representatives in these particular sectors	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached No. of NGOs, coalitions, and/or networks formed No. of new organizations involved in advocacy <u>Outcome Indicators</u> No. of key representatives within the particular sectors that publicly express commitment to HIV/AIDS	USAID Budget: \$5,185,000 FY Budget: \$1,200,000	SANAC and its associated sector partnerships/networks; The Chief Directorate: HIV/AIDS & TB, Department of Health; Department of Public Service and Administration (DPSA); The National Association of People Living with HIV/AIDS (NAPWA); The Inter-departmental Committee on HIV/AIDS (IDC); The UNDP/South Africa; The Universities of Pretoria, Stellenbosch, Witwatersrand and Western Cape
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Set of HIV/AIDS guidelines for the Department of Health HIV/AIDS strategic and operational plans <u>Outcomes</u> Improved and effective departmental, institutional, or organizational HIV/AIDS strategic and/or operational plans in key sectors	<u>Output Indicators</u> No. of HIV/AIDS plans developed No. of HIV/AIDS policies developed No. of budgets developed		

		<p>Tools Development</p>	<p><u>Outputs</u> Research and popular reports and guidelines</p> <p><u>Outcomes</u> Improved information base informs the development and implementation of HIV/AIDS programs and policies</p>	<p><u>Output Indicators</u> No. of advocacy/planning tools developed</p> <p>No. of advocacy/planning tools disseminated</p> <p>No. of reports developed</p> <p>No. of reports disseminated</p> <p><u>Outcome Indicators</u> No. of instances in which POLICY-supported research/information is used to inform the development and implementation of HIV/AIDS programs and policies</p>		
		<p>Human Capacity Building</p>	<p><u>Outputs</u> Multisectoral HIV/AIDS educational training programs</p> <p>Training programs</p> <p>Trained sector representatives</p> <p>Training intervention reports</p> <p><u>Outcomes</u> In-country multisectoral HIV/AIDS technical skills enhanced</p>	<p><u>Output Indicators</u> No. of training sessions conducted</p> <p>No. of people trained</p> <p>No. of modules-curricula-training materials developed</p> <p>No. of modules-curricula-training materials implemented</p>		
Rationale	Provision of focused capacity building and TA to key institutions and organizations across different sectors so that they can be better equipped to provide comprehensive HIV/AIDS prevention, care, and support programs and policies to their local community, to their clients, and/or their employees.					
M&E Plan	See South Africa Strategy and Workplan FY 2002, Table 2.					
Contacts	Name: Nikki Schaay Email: nschaay@polproj.co.za Tel: 27 (21) 462-0380 Fax: 27 (21) 462-5313					

Table 2. FY Activities in Detail
Tanzania: Improving the policy environment for HIV/AIDS

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Tanzania	Activity Number: 55 Last FY's Activity Number: 46 Start Date: 7/00 End Date: 6/04	Advocacy	<u>Outputs</u> Debate and discussions on AIDS and national response Policy statements and analysis <u>Outcomes</u> Increased ability of MPs and others to talk out on AIDS and facilitate networking at the local level Increasing the capacity of PLWHA to advocate for and recommend policies	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached No. of PLWA involved in advocacy <u>Outcome Indicators</u> Number of MPs that speak out on HIV/AIDS at national, regional, and district level	USAID Budget: \$3,600,552 FY Budget: \$1,820,441	TAPAC, Intrah, JHU-CCP, Evaluation/Communication, MSH, Deliver
		Tools Development	<u>Outputs</u> Legal assessment and recommended legislation initiatives <u>Outcomes</u> Increased national debate on legal issues concerning HIV/AIDS	<u>Output Indicators</u> No. of reports developed <u>Outcome Indicators</u> Number of debates/discussions on HIV/AIDS legislation changes based on the legal assessment report		
Rationale	Improving the HIV/AIDS policy environment, increasing and making the national response more effective through awareness raising and advocacy with members of Parliament and FBOs.					
M&E Plan	See Tanzania Strategy and County Workplan, FY 2001-2002.					
Contacts	Name: Charles Pill Email: c.pill@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

<div>Table 2. FY Activities in Detail</div> <div>Uganda: Increasing the support of civil society and faith-based organizations in HIV/AIDS policy and advocacy</div>						
Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Uganda	Activity Number: 56	Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Legislation to improve national OVC policy Grants and contracts mechanism for IRCU OVC strategy to guide FBO community	<u>Output Indicators</u> No. of HIV/AIDS plans developed No. of HIV/AIDS policies developed No. of budgets developed	USAID Budget: \$850,000 FY Budget: \$0	Uganda Reproductive Health Network (URHAN), Inter-Religious Council of Uganda (IRCU), Ministry of Gender
	Last FY's Activity Number: 47		<u>Outcomes</u> Improved OVC policy and strategies	<u>Outcome Indicators</u> No. of OVC strategies and policies used to guide resource allocation decisions		
	Start Date: 9/00 End Date: 6/04		Human Capacity Building	<u>Outputs</u> Training workshops TA and financing <u>Outcomes</u> Strengthened capacity for analyzing and advocating HIV/AIDS policies		
Rationale	As a result of a forceful effort by Uganda's government over the past 16 years, HIV prevalence is declining, but it could increase at any time if vulnerable populations are not provided with continued prevention, care, and support services. Furthermore, HIV/AIDS has taken a heavy toll on the population over the past 15 years. Civil society must play an increasingly active role to help protect such vulnerable populations as adolescents. Also, community and faith-based organizations have considerable field experience and when working collaboratively through the IRCU, they can play a particularly effective role in strengthening policies and programs for children made vulnerable by HIV/AIDS.					
M&E Plan	See Uganda Strategy and Workplan, 2001-2002.					
Contacts	Name: John Kabera Email: policyproj@utlonline.co.ug Tel: 256 41 251-786 or 343-356 Fax: 256-41-347-736					

Table 2. FY Activities in Detail						
WARP/FHA: Promoting partnerships between parliamentarians and NGOs and generating information for advocacy and policymaking						
Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: WARP	Activity Number: 57	Advocacy	<u>Outputs</u> Workshop on parliamentarians' role in combating HIV/AIDS	<u>Output Indicators</u> No. of advocacy activities implemented	USAID Budget: \$200,000 FY Budget: \$0	CERPOD, Forum of African/Arab Parliamentarians for Population and Development (FAAPPD), SFPS Sahel Journalists Network
	Last FY's Activity Number: 48		<u>Outcomes</u> Increased legislative and community activism by parliamentarians in the subregion	No. of people reached		
	Start Date: 7/00		<u>Outcome Indicators</u> No. of parliamentarians speaking out on HIV/AIDS issues			
	End Date: 6/04	Human Capacity Building	<u>Outputs</u> Trained AIM presenters in the region <u>Outcomes</u> Increased AIM presentation skills	<u>Output Indicators</u> No. of training sessions conducted No. of people trained		
Rationale	POLICY works in the West African region to support WARP and SFPS priorities and strategies. The project focuses on generating information critical to decision making and advocacy and supporting the expanding roles of and promoting partnerships between parliamentarians and NGOs.					
M&E Plan	See WARP Strategy and Workplan, FY 2002.					
Contacts	Name: Donald Dickerson Email: dickerson@firstnet1.com Tel: 229-30-18-95 Fax: 229-30-63-15					

Table 2. FY Activities in Detail
Zambia: Addressing the HIV/AIDS epidemic through multisectoral coordination and collaboration

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Zambia	<i>Activity Number:</i> 58 <i>Last FY's Activity Number:</i> 49 <i>Start Date:</i> 9/02 <i>End Date:</i> 6/04	Advocacy	<u>Outputs</u> Advocacy sessions <u>Outcomes</u> Improved HIV/AIDS support systems at the district level	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached No. of NGOs, coalitions, and/or networks formed No. of new organizations involved in advocacy	USAID Budget: \$4,899,000 FY Budget: \$2,894,000	National AIDS Council, District AIDS Task Forces, District Development Coordinating Committees, Young Women's Christian Association, Women and Law in Southern Africa, Southern Province Provincial Development Office
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> District task force plans <u>Outcomes</u> Improved planning and finance for HIV/AIDS	<u>Output Indicators</u> No. of HIV/AIDS plans developed No. of budgets developed No. of HIV/AIDS policies developed		
		Tools Development	<u>Outputs</u> AIM application Resource centers <u>Outcomes</u> Recognition of HIV/AIDS-related human rights in the workplace Improved planning and resource allocation Strengthened HIV/AIDS human rights support systems for improved services	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of advocacy/planning tools disseminated No. of reports developed No. of reports disseminated <u>Outcome Indicators</u> N/A		

		Human Capacity Building	<u>Outputs</u> Training sessions <u>Outcomes</u> Enhanced advocacy, planning, tools applications, and policy dialogue skills	<u>Output Indicators</u> No. of training sessions conducted No. of people trained No. of modules-curricula-training materials developed No. of modules-curricula-training materials implemented		
Rationale	The National HIV/AIDS Policy is premised on the need to address the epidemic through mechanisms described as multisectoral coordination and collaboration. In keeping with the national decentralization strategy, most activities will be carried out at the district level. Accurate, contemporary, and relevant information is needed to inform HIV/AIDS policymaking and planning.					
M&E Plan	See Zambia Strategy and Workplan 2002-2003.					
Contacts	Name: Robie Siamwiza Email: robie@zamnet.zm Tel: (Zambia): (260) 1 251265 Fax: (260) 1 253735					

Table 2. FY Activities in Detail <i>Zimbabwe: Using information to review the status of the epidemic and the national response</i>						
Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Zimbabwe	<i>Activity Number: 59</i> <i>Last FY's Activity Number: NA</i> <i>Start Date: 4/03</i> <i>End Date: 6/04</i>	Tools Development	<u>Outputs</u> AIM application Briefing book on HIV/AIDS in Zimbabwe <u>Outcomes</u> Increased use of information for policy dialogue, planning, or advocacy	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of advocacy/planning tools disseminated <u>Outcome Indicators</u> Instances where information produced under this activity is used for policy dialogue, planning, or advocacy	USAID Budget: \$450,000 FY Budget: \$450,000	National AIDS Council, CDC, UNAIDS
Rationale	Zimbabwe has new data from varying sources and a new estimate of national HIV prevalence. This information makes it an opportune time to use the AIM approach to review the status of the epidemic and the national response.					
M&E Plan	See Zimbabwe Strategy and Workplan.					
Contacts	Name: Tom Goliber Email: t.goliber@tfgi.com Tel: (202) 775-9680 Fax: (202) 775-9694					

Table 2. FY Activities in Detail
Cambodia: Strengthening the policy environment for HIV/AIDS and family health services

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Cambodia	<i>Activity Number: 60</i> <i>Last FY's Activity Number: 50</i> <i>Start Date: 10/02</i> <i>End Date: 6/04</i>	Advocacy	<u>Outputs</u> HIV/AIDS advocacy campaigns and training on human rights and stigma and discrimination <u>Outcomes</u> Increased political and popular commitment and support to HIV/AIDS, human rights, and stigma reduction interventions from representatives from a range of sectors	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached No. of NGOs, coalitions, and/or networks formed No. of new organizations involved in advocacy No. of PLWA involved in advocacy <u>Outcome Indicators</u> No. of public officials that express commitment to and support for HIV/AIDS	USAID Budget: \$2,900,000 FY Budget: \$1,100,000	Ministry of Health, local NGOs, AIDS service organizations, human rights organizations, PLWHA NGOs, Wats–Buddhist communities, USAID CAs
		Tools Development	<u>Outputs</u> Research reports and guidelines describing the extent of the impact of HIV/AIDS on various sectors Models of best practice HIV economic assessments of impact at the household level <u>Outcomes</u> Research reports are used to improve existing HIV/AIDS interventions and practice	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of advocacy/planning tools disseminated No. of reports developed No. of reports disseminated <u>Outcome Indicators</u> No. of reports/tools that are used for planning, advocacy and policy formulation		

		Human Capacity Building	<u>Outputs</u> HIV/AIDS educational programs In-country staff and consultants that co-facilitate multisectoral HIV/AIDS educational sessions with key stakeholders <u>Outcomes</u> Increased capacity of stakeholders to develop and sustain HIV/AIDS educational/training programs	<u>Output Indicators</u> No. of modules-curricula-training materials developed No. of people trained No. of organizations receiving TA/financial support No. of training sessions conducted <u>Outcome Indicators</u> No. of PLWHA and/or NGOs that strengthen their planning and/or advocacy skills		
Rationale	In 2002, USAID/Phnom Penh released the Interim PHN Strategy 2002-2005, designed within the context of an integrated approach to HIV/AIDS and family health activities. POLICY/Cambodia supports the USAID Mission to create an improved and enabling policy environment for HIV/AIDS and family health programs and services through USAID's strategic objective (SO), which consists of increased use of high impact HIV/AIDS and family health services and appropriate health-seeking behaviors. POLICY assists different role players to develop and implement effective HIV/AIDS and FH policies; strengthen collaboration among all sectors at the national, provincial, and operational district levels; encourage effective planning and broader participation; and increase and improve the quality of information used to inform policy and program development.					
M&E Plan	See Cambodia Strategy and Workplan for FY 2003.					
Contacts	Name: Edward Abel Email: e.abel@tfgi.com Tel: 202-775-9680 Fax: 202-775-9694					

Table 2. FY Activities in Detail
India:

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: India	<i>Activity Number:</i> 61		TBD	TBD	USAID Budget: \$150,000	TBD
	<i>Last FY's Activity Number:</i> NA	Rationale	TBD			
		M&E Plan	TBD			
	<i>Start Date:</i> 10/03 <i>End Date:</i> 6/04	Contacts	Name: Dr. Gadde Narayana Email: tfgi.narayana@sril.com Tel: 91-40-2339-4873 Fax: 91-40-2339-7274			

Table 2. FY Activities in Detail
Nepal: Building strong partnerships for an integrated HIV/AIDS response

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Nepal	Activity Number: 62 Last FY's Activity Number: 51 Start Date: 4/02 End Date: 6/04	Advocacy	<u>Outputs</u> Advocacy sessions Sensitization meetings <u>Outcomes</u> Increased political and popular commitment and support to HIV/AIDS and stigma reduction interventions from representatives from a range of sectors, in support of the National Strategy	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached No. of NGOs, coalitions, and/or networks formed No. of new organizations involved in advocacy No. of PLWA involved in advocacy <u>Outcome Indicators</u> No. of policymakers (GO, NGO, private sector) who publicly express commitment to HIV and AIDS	USAID Budget: \$ 750,000 FY Budget: \$675,000	Government, EDPs, NGOs, PLWHA, professional organizations, Nepal police, media
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Consultative meetings District AIDS Plan <u>Outcomes</u> More efficient and effective allocation of resources around HIV/AIDS programs	<u>Output Indicators</u> No. of HIV/AIDS plans developed No. of HIV/AIDS policies developed No. of budgets developed No. of planning/policy formulation meetings		

		<p>Tools Development</p>	<p><u>Outputs</u> Research, reports, and guidelines</p> <p><u>Outcomes</u> Key stakeholders in the appropriate sectors use research to improve existing HIV/AIDS intervention and practices</p>	<p><u>Output Indicators</u> No. of advocacy/planning tools developed</p> <p>No. of advocacy/planning tools disseminated</p> <p>No. of reports developed</p> <p>No. of reports disseminated</p> <p><u>Outcome Indicators</u> No. of stakeholders using POLICY research to design the programs</p>		
		<p>Human Capacity Building</p>	<p><u>Outputs</u> TA to government and NGOs to improve policy and planning</p> <p>Policy and advocacy unit within the NCASC</p> <p>Trained facilitators for multisectoral HIV and AIDS prevention and care policy development processes</p> <p><u>Outcomes</u> Enhanced capacity of stakeholders in HIV/AIDS policy formulation and planning.</p>	<p><u>Output Indicators</u> No. of training sessions conducted</p> <p>No. of people trained</p> <p>No. of modules-curricula-training materials developed</p> <p>No. of modules-curricula-training materials implemented</p> <p><u>Outcome Indicators</u> No. of stakeholders who actively participate in the planning and policy formulation process</p>		
Rationale	POLICY proposes to support USAID/Kathmandu to create an improved and enabling policy environment for HIV/AIDS under USAID's integration theme of better governance for equitable growth. Specifically, POLICY will assist the Mission in achieving "increased use of HIV/STI prevention and care services by most-at-risk groups." POLICY endeavors to improve policies, plans, and programs affecting HIV/AIDS with a specific focus on issues related to stigma and discrimination. Multisectoral collaborations, community empowerment, local capacity development, respect for human rights and gender equality, and support for vulnerable populations, including IDUs, sex workers, and MSM, characterize POLICY's approach to policy and program development in Nepal. POLICY proposes to build the capacity of the NCASC to implement the National Strategy.					
M&E Plan	See Nepal Strategy and Workplan 2003-2004.					
Contacts	Name:Bhojraj Pokharel Email:bpokharel@policynepal.org Tel: (+977-1)4255996 Fax/tel: (+977-1) 4257142					

Table 2. FY Activities in Detail						
Philippines: Improved advocacy, planning, and information generation for HIV/AIDS						
Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Philippines	Activity Number: 63				USAID Budget: \$200,000	PHI, PATH
	Last FY's Activity Number: 52	Tools Development	<u>Outputs</u> Final status report	<u>Output Indicators</u> No. of reports developed No. of reports disseminated	FY Budget: \$0	
	Start Date: 10/01					
	End Date: 12/03					
Rationale	This activity will strengthen existing efforts and support new initiatives that will maintain a low level prevalence of HIV/AIDS in the Philippines.					
M&E Plan	See Philippines Strategy and Workplan, 2001-2002.					
Contacts	Name: Dr. Aurora Perez Email: tfg@compass.com Tel: (Philippines): 632-373-4140					

Table 2. FY Activities in Detail <i>Viet Nam: Strengthening the capacity of PLWHA and other vulnerable groups to prevent HIV/AIDS and mitigate its effects</i>						
Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Viet Nam	<i>Activity Number:</i> 64 <i>Last FY's Activity Number:</i> NA <i>Start Date:</i> 10/03 <i>End Date:</i> 6/04	Advocacy	<u>Outputs</u> Revised draft law on HIV/AIDS Workshops and training seminars for policymakers on GIPA and human rights Advocacy materials on GIPA Human rights and HIV/AIDS law Photo-documentation project on living with HIV/AIDS <u>Outcomes</u> Increased popular and political support for the role of PLWHA in HIV/AIDS policy and programming; improved legal and policy environment in relation to PLWHA and vulnerable groups	<u>Output Indicators</u> No. of advocacy activities implemented No. of NGOs, coalitions, and/or networks formed No. of PLWA involved in advocacy No. of people reached <u>Outcome Indicators</u> No. of government officials who publicly express commitment and support to HIV/AIDS issues	USAID Budget: \$1,500,000 FY Budget: \$1,000,000	Ministry of Health, provincial health authorities, Institute of Health Policy and Strategy, Institute of Communication and Journalism, Ho Chi Minh Political Academy, UNAIDS, WHO, UNDP, FHI, Care International and local NGOs, Ford Foundation
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> National and provincial GOALS Model workshops National resource allocation plan for HIV/AIDS Provincial plans National strategic HIV/AIDS plan <u>Outcomes</u> Increased national capacity to develop and implement HIV/AIDS resource and strategic planning	<u>Output Indicators</u> No. of HIV/AIDS plans developed No. of PLWA involved in planning/policy formulation No. of HIV/AIDS policies developed No. of people attending planning/policy dialogue meetings		

		Tools Development	<u>Outputs</u> Research reports and recommendations on MSM, IDU, and women living with HIV/AIDS <u>Outcomes</u> Information produced and used to strengthen policy and programs	<u>Output Indicators</u> No. of advocacy/planning tools developed No. of reports developed No. of advocacy/planning tools disseminated No. of reports disseminated		
		Human Capacity Building	<u>Outputs</u> PLWHA trained on organizational development, policy advocacy, and related skills Training sessions on research and policy advocacy <u>Outcomes</u> Improved capacity among PLWHA to form and manage self-help groups and networks Improved capacity among national partners to engage in research and policy advocacy activities	<u>Output Indicators</u> No. of training sessions conducted No. of modules-curricula-training materials developed No. of modules-curricula-training materials implemented No. of people trained <u>Outcome Indicators</u> No. of PLWHA who can form and manage self-help groups and networks		
Rationale	The POLICY Project in Viet Nam aims to support USAID's SO of preventing HIV and mitigating its effects. POLICY will provide strategically targeted support to policymakers, including technical assistance on policy research and development, and support the increased participation of PLWHA and other vulnerable groups in the policymaking process. POLICY will work in partnership with national and international stakeholders to maximize impact and collaboration among all sectors.					
M&E Plan	Please see Viet Nam FY03 workplan.					
Contacts	Name: Tien Duc Tran Email: ductran_tien@yahoo.cm Tel: (84-4) 9 361 922 Fax: (84-4) 9 362 194					

Table 2. FY Activities in Detail
Haiti: Developing an operational plan for national HIV/AIDS Strategy

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Haiti	<i>Activity Number:</i> 65 <i>Last FY's Activity Number:</i> 53 <i>Start Date:</i> 7/00 <i>End Date:</i> 6/04	Advocacy	<u>Outputs</u> Advocacy events <u>Outcomes</u> Increased government agency and civil society support for HIV/AIDS policies and programs	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached <u>Outcome Indicators</u> No. of government officials, NGOs, and other civil society groups that demonstrate increased support for HIV/AIDS	USAID Budget: \$510,000 FY Budget: \$200,000	Ministry of Health, AIDS Control Program (PNLS), multiple civil society organizations
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Government agency HIV/AIDS plans Draft operational plan for national HIV/AIDS strategy with broad input <u>Outcomes</u> All sectors committed to common operational plan for national HIV/AIDS strategy	<u>Output Indicators</u> No. of HIV/AIDS plans developed		
		Tools Development	<u>Outputs</u> Reports of HIV/AIDS trends and impact <u>Outcomes</u> Updated information informs policy and planning	<u>Output Indicators</u> No. of reports developed No. of reports disseminated <u>Outcome Indicators</u> No. of plan and policy documents that use reports with updated information on HIV/AIDS trends and impact		

		Human Capacity Building	<u>Outputs</u> Technical assistance events and financing <u>Outcomes</u> Strengthened capacity of NGO/PVOs and FBOs to advocate for HIV/AIDS policies and resources	<u>Output Indicators</u> No. of organizations receiving TA/financial support <u>Outcome Indicators</u> No. of NGO/PVOs and FBOs that carry out events promoting HIV/AIDS policies and resources		
Rationale	Haiti continues to experience extremely weak leadership and direction on HIV/AIDS as well as other health and human services due to the political and economic crisis that has characterized the country for several years. In this environment, it is imperative that civil society organizations and government officials have a common framework within which to work on HIV/AIDS to ensure maximum use of scarce resources. An operational plan for the recently approved National HIV/AIDS Strategic Plan, reflecting the recently awarded Global Fund as well as other donor-support projects, would provide such an essential framework.					
M&E Plan	See Haiti Strategy and Workplan, June 2002-June 2003.					
Contacts	Name: Norine Jewell Email: n.jewell@tfgi.com Tel: (207) 685-7320 Fax: (207) 685-7320					

Table 2. FY Activities in Detail <i>Honduras: Fostering multisectoral collaboration and coordination to ensure successful implementation of HIV/AIDS programs</i>						
Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country	<i>Activity Number:</i> 66 <i>Last FY's Activity Number:</i> NA <i>Start Date:</i> 7/03 <i>End Date:</i> 6/04	Advocacy	<u>Outputs</u> Workshops/events that allow for exchange between target groups and policymakers and those who influence policy <u>Outcomes</u> Political and popular support for HIV/AIDS policies broadened and strengthened to address target populations at the national level and in targeted regions	<u>Output Indicators</u> No. of advocacy activities implemented No. of people reached No. of new organizations involved in advocacy No. of PLW HA involved in advocacy	USAID Budget: \$800,000 FY Budget: \$800,000	USAID and CA partners, Honduras Ministry of Health, Global Fund-Fundacion Honduras, El Foro, UNAIDS, and local community-based groups
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Inventory of policies/plans, baselines and diagnostics, and treatment guidelines currently in existence and circulation in Honduras Coordination plan and meetings Reports of strategies and plans Documentation of resource allocation and decision process <u>Outcomes</u> Coordination, planning, and financing for HIV/AIDS improved at the national level and in targeted regions	<u>Output Indicators</u> No. of PLW HA involved in planning/policy formulation No. of planning/policy formulation meetings No. of people attending planning/policy dialogue meetings		

		<p>Tools Development</p> <p><u>Outputs</u> AIM application USAID CA listserve Database that links stakeholders with activities, target audiences, and geographic concentration to be used as coordinating and planning tools</p>	<p><u>Output Indicators</u> No. of advocacy/planning tools developed No. of advocacy/planning tools disseminated No. of reports developed No. of reports disseminated</p>		
		<p>Human Capacity Building</p> <p><u>Outputs</u> Training and TA session for PLWHA, MSM, Garifuna, and SW communities <u>Outcomes</u> Strengthened and more effective advocacy strategies by PLWHA, MSM, and other groups Increased “meaningful” and effective involvement of PLWHA and other target groups in the planning process</p>	<p><u>Output Indicators</u> No. of training sessions conducted No. of people trained No. of modules-curricula-training materials developed No. of modules-curricula-training materials implemented</p>		
Rationale	Honduras is considered the epicenter of the HIV/AIDS epidemic in Latin America, with more than one-half of all reported AIDS cases in Central America. POLICY’s HIV/AIDS program in Honduras will help the Mission strengthen coordination, collaboration, and participation among stakeholders by working to ensure that planning and policy development for HIV/AIDS are well-coordinated and multisectoral, with the goal of ensuring that the increased resources are utilized effectively. POLICY will also help create conditions necessary for successful implementation of programs to reduce stigma and discrimination to strengthen prevention, treatment, care, and support systems. POLICY will use a three-pronged approach: increasing political and popular support for HIV/AIDS issues; decreasing stigma and discrimination around HIV/AIDS and groups most affected by the epidemic; and building stakeholder capacity to advocate for, plan, coordinate, and manage effective HIV/AIDS programs.				
M&E Plan	M&E plan is currently under development.				
Contacts	Name: Philippa Lawson Email: p.lawson@tfgi.com Tel: 860-633-3501 Fax: 860-657-3918				

Table 2. FY Activities in Detail
Mexico: Encouraging multisectoral and participatory responses to the HIV/AIDS epidemic

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Mexico	Activity Number: 67 Last FY's Activity Number: 55 Start Date: 7/00 End Date: 6/04	Advocacy	<u>Outputs</u> Workshops/events that allow for exchange between existing and potential MCGs Creation of a national network of MCGs advocating for improved policy environment for HIV/AIDS/STI Creation of MCG subcommittees to advocate for issues around MSM and HIV <u>Outcomes</u> Increased attention and/or services directed to MSM and HIV prevention MCGs in two or more states	<u>Output Indicators</u> No. of new organizations involved in advocacy No. of PLWA involved in advocacy <u>Outcome Indicators</u> No. of HIV programs (public/NGO) in target states that direct resources to MSM and HIV issues	USAID Budget: \$2,300,000 FY Budget: \$600,000	CENSIDA, state HIV/AIDS programs in target states, NGOs, PLWHA networks, academia, other civil society organizations, and individuals in target states
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Strategic planning workshops in target states Multisectoral strategic plans	<u>Output Indicators</u> No. of planning/policy formulation meetings No. of NGOs involved in planning/policy formulation No. of HIV/AIDS plans developed		
Rationale	The objective of POLICY activities in Mexico is to improve the policy environment for HIV/AIDS/STI at the national and subnational level, by focusing on improved planning for multisectoral, participatory responses to the epidemic in target states. The program is crucial in helping state and local government organizations collaborate with civil society to respond in an organized and multisectoral fashion to a disease that has multisectoral roots and for which effective prevention and mitigation of impact must take into account its multisectoral nature. By facilitating the development and growth of the multisectoral citizens groups, the project has made great strides in improving the policy environment in the states where it has been active.					

M&E Plan	See Mexico Workplan and Strategy 2002-2003.
Contacts	Name: Mary Kincaid Email: m.kincaid@tfgi.com Tel: (919) 942-7875 Fax: (919) 942-7875

Table 2. FY Activities in Detail
Peru: Increasing HIV/AIDS awareness and political commitment among policymakers

Activity Scope	Activity Identifiers	Interventions	Expected Outputs, Outcomes	Planned Indicators	USAID & FY Budget	Partners
Country: Peru	<i>Activity Number:</i> 68	Advocacy	<u>Outputs</u> Public mobilization, meetings with Congressmen	<u>Output Indicators</u> No. of advocacy activities implemented	USAID Budget: \$500,000 FY Budget: \$250,000	Accion Internacional por la Salud (AIS), National Coordination Entity for the implementation of Global Fund (CONAMUSA), Colectivo por la Vida, Red SIDA Peru, Coordinadora Peruanos Positivos, Mujeres Solas y Unidas
	<i>Last FY's Activity Number:</i> 56		National and regional seminars	No. of people reached		
	<i>Start Date:</i> 10/03		Regional networks formed	No. of NGOs, coalitions, and/or networks formed		
	<i>End Date:</i> 6/04		New organizations involved in advocacy	No. of new organizations involved in advocacy		
		Planning, Finance, Budgeting, Policy Formulation	<u>Outputs</u> Approved guidelines	<u>Outcome Indicators</u> Approved guidelines facilitate project implementation		
		Tools Development	<u>Outputs</u> Database of persons and organizations	<u>Output Indicators</u> No. of reports developed		
		Human Capacity Building	<u>Outputs</u> Training workshops	<u>Output Indicators</u> No. of training sessions conducted No. of people trained No. of modules-curricula-training materials developed		
Rationale	Peruvian policymakers need to be more sensitive to the HIV/AIDS-related needs of the Peruvian population and need to increase involvement of PLWHA in the development of national policies and programs responding to those needs.					
M&E Plan	TBD					
Contacts	Name: Pati Mostajo Email: pmostajo@amauta.rcp.net.pe Tel: (511) 444-3416 Fax: (511) 444-3448					

V. Program Management

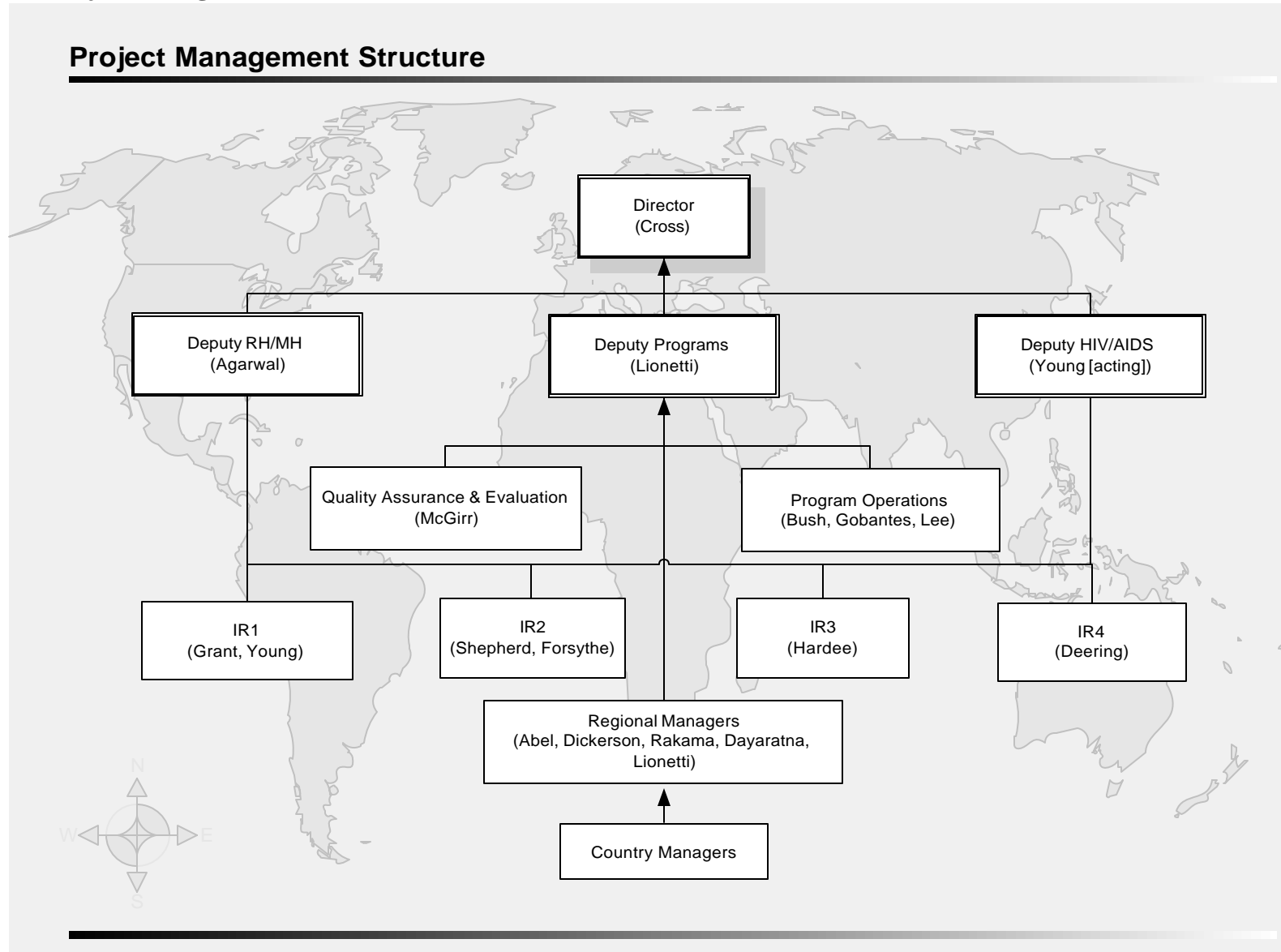
The POLICY Project is structured along technical and operational lines as follows:

- Management Group (Project Director, Deputy Directors (RH/MH, HIV/AIDS, and Program Operations), and Quality Assurance/Evaluation Advisor;
- IR Group (IR Directors and technical staff); and
- Country Group (Regional Managers, Country Managers, and country technical staff).

In order to optimize its HIV/AIDS response, POLICY has strengthened its management team and hired additional staff. We are currently recruiting for the Deputy Director for HIV/AIDS, but in the interim, Felicity Young is acting in that capacity and works closely with the IR Directors for Advocacy (Felicity Young) and Planning/Finance (Steven Forsythe). To further build HIV/AIDS capacity, POLICY has been fortunate to recruit the following additional staff members for its Washington-based office: Pablo Magaz, who has expertise in advocacy, community mobilization, and program development; and Philippa Lawson, who brings experience in PLWHA empowerment and work with the Global Fund. To reinforce the growing portfolio of HIV/AIDS activities in the ANE region, POLICY has also recruited several new regional staff to serve the regional portfolio and assist with country programs: Dr. David Stephens, who has expertise in human rights and HIV/AIDS and PLWHA empowerment; and Chris Ward, and HIV/AIDS and human rights lawyer with experience in legal and regulatory reform and community mobilization. Country-level staff has also been augmented to meet the needs of scaled-up programs in Honduras, Mozambique, Nepal, Viet Nam, and Zambia. The project has received strong support from OPRH for its expanded HIV/AIDS role and, in collaboration with other HIV/AIDS CAs, continues to support the goals of OHA. Figure 1 shows the management structure according to technical lines of authority.

Support from USAID Missions continues to be strong and has led to an expansion in the number of POLICY staff working on HIV/AIDS. The project has approximately 90 people who spend significant time working on HIV/AIDS activities. Staff members have skills in many areas, including policy analysis, advocacy, modeling and projections, strategic planning, resource allocation, law, human rights, community development, economics, evaluation, gender, institutional development, and adolescents. The following tables present a list of current staff and their skill areas.

Figure 1. Project Management Structure



U.S.-based POLICY Staff Working in HIV/AIDS

U.S.-based Staff	Technical Skill Area	U.S.-based Staff	Technical Skill Area
Shawn Aldridge	Health policy analysis	Philippa Lawson	Advocacy
Jane Begala	Policy analysis	Denise Lionetti	Program design and operations
Anita Bhuyan	Communications	Pablo Magaz	Advocacy
Alphonse Bigirimana	Evaluation	William McGreevey	Economics
Lori Bollinger	Economics	Scott Moreland	Economics
Minki Chatterji	Youth	Nancy Murray	Youth
Anne Eckman	Gender	Kirsten Olsen	Advocacy
Karen Foreit	Projections	Omar Perez	Advocacy
Steven Forsythe	Health finance	Charles Pill	Strategic planning
Tom Goliber	Policy analysis	Lane Porter	Human rights
Elisabeth Smith	Program support and administration	Brenda Rakama	Community mobilization
Norine Jewell	Law	Robert Ssengonzi	Health policy analysis
Alan Johnston	Policy analysis	John Stover	Modeling; policy analysis
Mary Kincaid	Policy analysis	Sumi Subramaniam	Policy analysis
James Kocher	Policy analysis	Felicity Young	Advocacy; policy analysis

Overseas POLICY Staff Working in HIV/AIDS

Overseas Staff	Location	Technical Skill Area
Don Dickerson	Benin	Care and support; PLWHA; legal and human rights; OVC; FBOs; strategic planning and resource allocation
Martin Laourou	Benin	FBOs; strategic planning and resource allocation
Justin Toussou	Benin	Legal and human rights; strategic planning and resource allocation
Sok Chanra	Cambodia	Program operations
Uy Chanton	Cambodia	Strategic planning; advocacy
Ik Navapol	Cambodia	Strategic planning; advocacy
Ung Sophea	Cambodia	Strategic planning; advocacy
Chris Ward	Cambodia	Advocacy; human rights; community mobilization with an emphasis on vulnerable populations
Seyoum G. Selassie	Ethiopia	Legal and human rights; strategic planning and resource allocation; advocacy
Eleni Seyoum	Ethiopia	FBOs; strategic planning and resource allocation
Benedicta Ababio	Ghana	FBOs; strategic planning and resource allocation
Laurent Eustache	Haiti	Advocacy; project administration
Miguel Aragon	Honduras	Strategic planning and analysis; project management
Josephine Paz	Honduras	Strategic planning and analysis; training and capacity building
Kathy McClure	Jamaica	Youth
Julie Achieng Odhiambo	Kenya	Care and support; PLWHA; legal and human rights; OVC; FBOs; strategic planning and resource allocation; uniformed forces
Wasunna Owina	Kenya	Health finance and economics
Angeline Yiamiton Siparo	Kenya	Care and support; PLWHA; legal and human rights; OVC; FBOs; strategic planning and resource allocation; uniformed forces
Leah Wanjama	Kenya/Regional	Advocacy
Rita Chilongozi	Malawi	Project management

Overseas Staff	Location	Technical Skill Area
Modibo Maiga	Mali	Public policy; advocacy; FBOs
Francisco Hernandez	Mexico	Public policy; economics
Henriqueta Tojais	Mozambique	Strategic planning and resource allocation; project management
Pedro Duce	Mozambique	Strategic planning and resource allocation
Adelaide Liquidao	Mozambique	Program operations
Isabel Nhatave	Mozambique	Strategic planning
Francisco Saute	Mozambique	Epidemiology; training and capacity building; strategic planning
Sumi Devkota	Nepal	Community mobilization; advocacy
Bhojraj Pokarel	Nepal	Management; policy analysis
Reginald Chima	Nigeria	Health finance and planning
Theresa Effa	Nigeria	Advocacy; PLWHA; strategic planning and resource allocation
Wole Fajemisin	Nigeria	Care and support; stigma and discrimination; OVC; FBOs
Ochiawunma Ibe	Nigeria	Care and support; FBOs
Charity Ibeawuchi	Nigeria	Care and support; stigma and discrimination; PLWHA; OVC; FBOs; strategic planning and resource allocation
Oluwatoyin Jolayemin	Nigeria	Care and support; stigma and discrimination; PLWHA; OVC; FBOs; strategic planning and resource allocation
Jerome Mafeni	Nigeria	Stigma and discrimination; PLWHA; legal and human rights; OVC; FBOs; strategic planning and resource allocation
Edita Herrera	Peru	Advocacy
Patricia Mostajo	Peru	Gender; advocacy; human rights
Aurora Perez	Philippines	Project management
Allé Diop	Senegal	Strategic planning and resource allocation
Badara Seye	Senegal	Policymaking and women and youth networking
Sylvia Abrahams	South Africa	Stigma and discrimination; legal and human rights; FBOs; strategic planning and resource allocation

Overseas Staff	Location	Technical Skill Area
Aguil Deng	South Africa	Training and capacity building
Melanie Judge	South Africa	Care and support; legal and human rights; OVC; FBOs; strategic planning and resource allocation
Yolisha Notche	South Africa	Training and capacity building
Puleng Phooko	South Africa	Training and capacity building
Nikki Schaay	South Africa	Care and support; stigma and discrimination; PLWHA; FBOs; strategic planning and resource allocation
Caroline Wills	South Africa	Stigma and discrimination; PLWHA; strategic planning and resource allocation
Maria Tungaraza	Tanzania	Care and support; stigma and discrimination; PLWHA; legal and human rights; OVC
John Kabera	Uganda	OVC; FBOs; strategic planning and resource allocation
Tran Tien Duc	Viet Nam	Management; policy analysis
David Stephens	Viet Nam	GIPA; human rights
George Chigali	Zambia	Strategic planning; advocacy; organizational development
Vesper Chisumpa	Zambia	Strategic planning; advocacy; organizational development
Charles Hakoma	Zambia	Strategic planning; advocacy; organizational development
Kini Musalo	Zambia	Data analysis; management information
Chandra Phiri	Zambia	Human rights
Robie Siamwiza	Zambia	Stigma and discrimination; PLWHA; FBOs
Cecelia Wright	Zambia	Human rights